



CONTRACT FOR SERVICES

City of Doral (“CLIENT”) hereby contracts with Rubin, Turnbull & Associates (“RUBIN TURNBULL”) to perform the services enumerated herein in the State of Florida during the term of this Agreement.

1. **Compensation:** For the services performed hereunder, “RUBIN TURNBULL” will charge a monthly retainer fee in the amount of \$4,166 per month. This fee will include all expenses, other than registration for the Executive and Legislative branches, unless approved in advance upon commencement of the term.
2. **Term:** This Agreement will be in effect for an initial term commencing October 1, 2025 and continuing for twelve (12) months. At any time during this term, either party may elect to terminate the agreement with 30 days written notice.
3. **Professional Services:** Under this agreement, “RUBIN TURNBULL” is responsible for the following:
 - a. Advocacy services to support the inclusion and successful appropriation of the specified “CLIENT” project in the State of Florida’s Fiscal Year 2026-2027 General Appropriations Act
 - b. Effectively represent “CLIENT” to government and public entities in the state of Florida including, but not limited to:
 - i. The Florida Legislature, including Senate leadership, House leadership, top committee chairs and influential members;
 - ii. Executive Branch, including Governor, Governor’s office, and all relevant government agencies;
 - c. Advocate for statutory, budget and regulatory changes that are a part of strategic growth efforts of “CLIENT”;
 - d. Create, implement and execute 360-degree strategy for success including but not limited to:
 - i. Facilitate and prepare for all meetings, tours, events;
 - ii. Organize and lead lobbying efforts through applicable timelines including House and Senate committee weeks, regular session, executive branch, Governor’s office;
 - iii. Create and optimize messaging to increase chances of success, communicate coordinated messages to the Legislature, particularly key leadership members, the Governor, and state agencies and key staff regarding “CLIENT”’s qualifications and relevant experience to ensure

- safe operations, as well as the company's positions on state-level legislation and related regulations;
- iv. Monitor other state-level initiatives, including legislation, regulations and agency rulemaking that may affect "CLIENT" and its goals, facilitating meetings and opportunities to offer input to ensure that decision makers have a clear understanding of "CLIENT"'s value;
 - v. Provide general advice and research relating to issues important to "CLIENT"'s legislative and regulatory goals and suggesting strategies;
4. **Compliance with Law:** "RUBIN TURNBULL" shall comply with all applicable federal, state, and local laws and regulations in performing the services under this Agreement. With the cooperation of "CLIENT", "RUBIN TURNBULL" shall be responsible for compliance with all applicable laws regarding activities, including but not limited to the accurate and timely filing of any required statements or expenditure or other reports which may be required of a registered lobbyist, because of its having entered into this Agreement.
5. **Indemnification:** "RUBIN TURNBULL" shall indemnify and hold "CLIENT" harmless from any and all actions, claims, losses, or damages (including attorney's fees) arising from the negligent or intentional activities of "RUBIN TURNBULL", pursuant to this Agreement. "CLIENT" shall indemnify and hold "RUBIN TURNBULL" harmless from any and all actions, claims, losses, or damages (including attorney's fees) arising from the negligent or intentional activities of "CLIENT" pursuant to this Agreement.
6. **Confidentiality:** "RUBIN TURNBULL" shall abide by all applicable laws and regulations in regard to confidentiality; shall maintain the confidentiality of the operation of "CLIENT" and the client, and will not divulge to anyone, without prior written approval of "CLIENT", any information regarding the financial aspects, management, administration, or operation of this agreement. This clause shall survive any termination of this Agreement.
4. **Entire Agreement:** Parties agree that this Agreement represents the entire understanding of the parties.

In witness thereof, the parties have entered into this Agreement on the 25th day of September, 2025.

William D. Rubin, Chairman
Rubin, Turnbull & Associates

Zeida Sardiñas, City Manager
City of Doral