



ELECTRONIC

CITY OF DORAL
City of Doral
8401 NW 53rd Terrace
Doral, Florida 33166

General Planning and Zoning Consulting Services

Solicitation No.
RFQ No. 2026-04

Prime Firm:
Calvin, Giordano & Associates, Inc.

Due Date and Time:
03.11.2026 at 2:00 PM

Primary Contact
Silvia Vargas, FAICP
Project Manager
SVargas@cgasolutions.com

Address:
1800 Eller Drive
Suite 600
Fort Lauderdale, FL 33316

Telephone No.:
954.921.7781



Calvin, Giordano & Associates, Inc.

A SAFEbuilt COMPANY



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SECTION 1



Transmittal Letter



Calvin, Giordano & Associates, Inc.

A SAFEbuilt® COMPANY

- Building Code Services
- Civil Engineering
- Coastal Engineering
- Code Enforcement
- Construction Engineering & Inspection (CEI)
- Construction Services
- Data Technologies & Development
- Electrical Engineering
- Engineering
- Environmental Services
- Facilities Management
- Grant Management & Writing
- Geographic Information Systems (GIS)
- Government Services
- Indoor Air Quality (IAQ)
- Landscape Architecture
- Planning
- Project Management
- Redevelopment & Urban Design
- Roadway & Highway Design
- Surveying & Mapping
- Transportation & Mobility
- Transportation Planning
- Water/Utilities Engineering
- Website Development

Headquarters Office
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 Fort Lauderdale, FL 33316
 Tel: 954.921.7781
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www.cgasolutions.com

SECTION 1. TRANSMITTAL LETTER

March 11, 2025

City of Doral
 Roman Martinez, MPA, CPPO, CPPB Procurement and Asset Management Director
 8401 NW 53rd Terrace
 Doral, FL 33166

RE: Request for Qualifications(RFQ) No. 2026-04 General Planning and Zoning Consulting Services

Dear Members of the Evaluation Committee:

Calvin, Giordano & Associates, Inc. (CGA) is pleased to submit a proposal in response to the City of Doral's (City) Request for Qualifications (RFQ 2026-04) for General Planning and Zoning Consulting Services. Throughout our proposal, CGA aims to demonstrate the experience of our firm, the qualifications of our staff, our proven track record of quality service and work product delivery, and our commitment to client satisfaction.

Our dedicated Planning Team has reviewed the Scope of Services in the solicitation and has a complete understanding of the services the City needs. Our firm and proposed team members have wide and nuanced experience providing all the services the City is seeking support for in its Planning and Zoning services, including on-call staff augmentation; high-level policy guidance and advisory support; comprehensive plan creation and updates; short- and long-term planning and land development code creation, updates, and implementation; development and entitlement reviews; meeting, hearing, and public outreach support; and annexation and interagency coordination, as well as special project issue, and work deliverable support.

Since 1937, our operations have grown from a two-person surveying firm in Hollywood, FL, to a company with nearly 600 employees providing planning services, engineering services, transportation services, and more throughout the State of Florida. In fact, CGA currently has over 100 government clients in Florida, including municipal, state, federal, school district, and higher learning institution clients. Our vast experience working with local governments from the inside distinguishes us from other firms and allows us to consistently provide creative, practicable, and implementable solutions to our clients. This level of knowledge and experience in and of itself sets us apart from other consulting firms.

CGA's Planning Team consists of eight AICP-certified planners, as well as additional planning support staff, and manages contracts with over 60 governmental entities. Notably, CGA has helped numerous local governments with on-call planning services, land use planning, land development regulations, and comprehensive planning over the last 25 years. **With almost three decades of experience providing these services, we affirm that we have the ability, capability, and availability to provide the City with the planning support it needs.** Silvia Vargas, FAICP, will serve as Project Manager. With over 30 years of experience, Silvia is also a Fellow of the American Institute of Certified Planners (FAICP), the highest honor conferred by the AICP, a distinction held today by fewer than 800 planners nationwide. Silvia will be supported by a team of four other AICP-certified planners, including CGA's Director of Planning James Hickey, AICP, as well as two non-AICP support staff.

Our **core values: teamwork, service, integrity, respect, and continuous improvement**, are not just principles we uphold; they are the foundation of how we work every day. We see this proposal as an opportunity to demonstrate how naturally our approach aligns with the City's vision for its Planning and Zoning Services. We understand that the City seeks more than technical qualifications; it seeks a partner who shares its values and is committed to its community. We strongly believe that CGA is that partner, and we look forward to making that case through this proposal and the conversations that may follow.



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- Website Development

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www.cgasolutions.com

REQUIRED INFORMATION

Persons or Entities Interested In The Proposal As Principals and Authorized To Make Representations

The following list includes our principals, who are authorized to make representations for CGA:

- Chris J. Giordano | President and Chief Executive Officer, Director
- Dave Bell | Chief Financial Officer
- Matthew Causley | Vice President of Operations and Assistant Secretary, Director
- Steve Watts | Vice President of Operations
- Jenna Martinetti | Vice President of Operations
- Gianni Feoli | Vice President of Operations
- Elizabeth Burke | Vice President and Secretary, Director
- Dawn Hopkins | Assistant Secretary
- Michelle Aiken | Assistant Secretary
- David Stambaugh | Vice President
- Loren Schlachet | Vice President, Director
- Daniel Hayes | Vice President and Treasurer
- Michael Eblin | Chairman of the Board
- Michael McCurdie | Director

Our SunBiz documentation reflecting these principals is provided as part of our submitted Business Entity Affidavit, provided in the Appendix and uploaded via the OpenBids portal.

In 2018, CGA was acquired by SAFEbuilt, LLC, based in Loveland, CO, itself owned by the Riverside Group, a private equity firm based in Cleveland, OH.

Given that responses are public record and to protect individual privacy, we are providing our headquarters office address in lieu of individual owner addresses:

1800 Eller Drive, Suite 600, Fort Lauderdale, FL 33316

As President of Calvin, Giordano & Associates, Inc., I am authorized to sign any agreements resulting from this proposal and will provide contract support to the proposed CGA team. Ms. Jeannie Walsh-Fabian, Account Manager, will be your primary contact for all communications pertaining to this proposal. Please contact her at 786.481.8366 or via email at JFabian@safebuilt.com. **Our proposal is made without collusion with any other person or entity submitting a proposal pursuant to this RFQ.**

Thank you in advance for your careful review and evaluation of our proposal, and we look forward to the opportunity to provide services to the City.

Chris Giordano
 President
 Calvin, Giordano & Associates, Inc.

SECTION 2



Qualifications and Experience of the Firm



SECTION 2. QUALIFICATIONS AND EXPERIENCE OF THE FIRM

EXECUTIVE SUMMARY

Calvin, Giordano & Associates, Inc. (CGA) is a well-established multi-disciplinary firm with offices in Fort Lauderdale, Miami-Dade, West Palm Beach, Port St. Lucie, Estero, and Clearwater. For **89 years**, our firm has been providing consulting services to public and private sector clients.

Our reputation was built on two simple measures: the quality of work we deliver and the clients who keep coming back. Across both the public and private sectors, our long-term municipal relationships reflect not just technical excellence, but the personal investment we bring to every engagement. But CGA offers more than consistency; we offer versatility. Our multidisciplinary depth allows us to serve as a single, integrated partner managing the full project lifecycle, or to deploy focused, handpicked teams for time-sensitive assignments. Either way, the result is the same: customized solutions delivered by experienced professionals who are invested in your success. **Building Exceptional Solutions is not just our tagline: it is our standard.**

CGA strategically provides a broad range of services to meet our clients' needs. Our professional services include:

- Building Code Services
- Civil Engineering
- Coastal Engineering
- Code Compliance
- Construction Engineering and Inspection (CEI)
- Construction Services
- Data Technologies and Development
- Electrical Engineering
- Civil Engineering
- Environmental Services
- Facilities Management
- Grant Management & Writing
- Geographic Information Systems (GIS)
- Governmental Services
- Landscape Architecture
- **Planning**
- Project Management
- Redevelopment and Urban Design
- Roadway and Highway Design
- Surveying and Mapping
- Transportation & Mobility
- Transportation Planning
- Water/Wastewater Utilities Engineering
- Website Development

Leveraging the **diverse knowledge and experience** of our staff positions CGA as a **premier professional consulting firm** and enables us to **consistently deliver projects on time, within budget, and beyond our clients' expectations.**

FOUNDED IN HOLLYWOOD
1937

89 YEARS
IN BUSINESS

CGA's Florida DBPR Business Licenses

Engineering Landscape Architecture Construction

Serving 100+
MUNICIPALITIES THROUGHOUT FLORIDA

500+
EMPLOYEES

140+ Number of Licenses and Certifications Held by CGA Staff

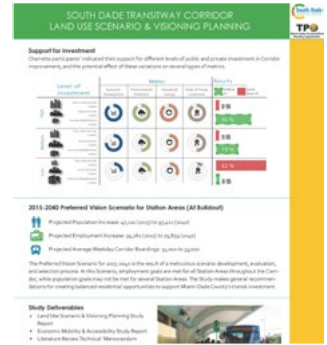


Our Planning Services

With a diverse team of professionals and technical staff, CGA possesses the expertise and experience that encompasses all facets of the planning and development process. Currently, CGA provides comprehensive planning and zoning services to multiple cities and counties in South Florida. Several of our planners serve as consulting staff members as well as having previously served as Community Development Directors. This responsibility requires a complete understanding of planning policy and historic precedence to equitably administer zoning and land development codes. This role also requires exceptional written and verbal communication skills and the ability to maintain professional working relationships with not only colleagues and staff, but also government officials and stakeholders.

CGA recognizes the uniqueness of each community and easily adapts to a variety of environments. Our Planning specialties include:

- Code Updates/Revisions
- Zoning/Land Use Regulation
- Comprehensive Planning
- Urban Planning/City Centers
- Community Planning
- Platting
- Permitting
- Urban Design



CGA has provided planning services for several municipal clients in Miami-Dade County.

- Land Use Amendments
- Rezoning
- Creating New Land Use Categories
- Municipal Planning Departments

Meeting Minimum Qualifications

- ✓ CGA has been actively engaged in providing general planning and zoning consulting services to local, regional, or state governments for the last 25 years.
- ✓ Project Manager Silvia Vargas, FAICP—in addition to Professional-in-Charge James Hickey, AICP; Principal Planner Dave Dixon, AICP; and Senior Planner Craig Pinder, AICP—are all AICP-certified and have over 10 years of experience.
- ✓ CGA has continuing significant experience providing planning and zoning services to municipalities throughout Florida, with Project Manager Silvia Vargas, FAICP, and Professional-in-Charge James Hickey, AICP, having served in supervisory roles for many of these municipalities. A matrix of proposed staff supporting our municipal clients is provided starting on page 13.
- ✓ CGA is in a strong financial position (financial statements provided separate from this proposal), provides needed tools and equipment to staff to complete jobs fully, and has robust project management, quality control, and organizational systems in place.
- ✓ CGA does not believe it currently has, nor does it anticipate, any conflicts with concurrent representation of municipalities or private applicants within Miami-Dade County that could reasonably affect responsiveness or objectivity. We have worked with hundreds of clients across Miami-Dade, Broward, and Palm Beach counties alone, and have always successfully balanced staff, deliverables, priorities, and goals across these multiple clients, other agencies, external stakeholders, and the general public.

Additionally, CGA reiterates here that there are no pending criminal charges against the firm, principal owners, partners, corporate officers, or management employees.

With our proven track record, deep local knowledge, and experience in Southeast Florida, CGA is confident in our ability to exceed Doral's expectations for general planning services.



Planning Approach

Project Understanding

The City of Doral is seeking a highly skilled and experienced consultant to provide exemplary professional services, and CGA is submitting this proposal for Professional Planning Services. Based on our years of experience and by reviewing the proposal prepared by the City, we also understand the following:

- The City wants a consultant that can provide all planning and zoning services for all aspects of development review and approval.
- The City requires technical analysis of planning-related regulations and processes to guide development and redevelopment within its boundaries.
- The City strives to collaborate with a consultant who works on behalf of the community and seeks the best interests of that community, not one who is satisfied with merely providing general planning that is general in nature and not focused on the uniqueness of the City.

CGA is entirely capable of fulfilling these expectations, as evidenced by our decades of experience providing planning services to counties and cities throughout Miami-Dade County and the State. Notably, we have worked with the City of Weston since its inception in 1996. We have experience providing planning services in numerous cities in Miami-Dade, including Biscayne Park, Cutler Bay, Hialeah, Homestead, Medley, Miami, Miami Springs, Miami Shores, North Miami, North Miami Beach, North Bay Village, Palmetto Bay, and South Miami, many of which we have worked with for 10-plus years. We have more than 60 clients with whom we provide a range of planning and zoning services. In addition to our staff, CGA will have two subconsultants with whom we have worked on several planning projects: Lambert Advisory, who are experts in economic development and market analysis, and Ebenbach Consulting, who will provide expertise in resiliency and sustainability planning.

On-call, Staff Augmentation, and Surge Capacity Personnel

CGA is already embedded in communities across the region as an on-call planning partner, and we know how to flex. Whether a City needs part-time support or full-time coverage, a staff planner or director-level leadership, we scale seamlessly to meet demand. Our services are fully adaptable across all staffing levels and can be delivered in person, hybrid, or remote, whatever works best for the City.

Executive/Director-Level Advisory & Institutional Knowledge Support

CGA brings something few consultants can offer: we have sat in the seats we are now being asked to support. Our staff includes some former Planning and Development Services Directors who bring firsthand knowledge of interpreting Land Development Codes, navigating policy ramifications, and leading departments through complex transitions. We have worked shoulder-to-shoulder with City leadership, Planning and Zoning Boards, and City Councils: whether reviewing and presenting projects of all scales, delivering sound technical analysis, or providing approval and denial recommendations when called upon. That insider perspective is what allows us to step in quickly, align with existing frameworks, and provide effective staffing, coordination, and program implementation precisely when it matters most.

Comprehensive Plan and Implementation

CGA has extensive experience preparing with comprehensive plan amendments and ensuring consistency with regulations in the LDC. We have successfully shepherded dozens of comprehensive plan amendments and have then gone on to update the City's LDC to ensure consistency between the two documents. In addition, we led changes to the community's Comprehensive Plan once the LDC was changed.

Preparation of Short- and Long-term Planning Recommendations; LDC and Policy Services

CGA has completed dozens of code updates and made numerous formal code interpretations. But we don't just rewrite regulations: we make them work better. From modernizing outdated language for clarity and readability, to integrating tables and graphics that make codes more navigable, our updates are designed with the end user in mind. We have also kept pace with the evolving regulatory landscape, updating sign regulations, artificial turf requirements, and other provisions in direct response to changes at the local, state, and federal levels.

Development Review and Entitlements

CGA can provide support for all land development actions, including rezonings, comprehensive plan amendments, conditional uses, variances, PUDs, and major site plans. We also have a multi-jurisdictional team, which allows us to understand and bring knowledge of best practices related to all aspects of the land development process.



Quasi-Judicial/Hearing Support

CGA staff is well-equipped and trained in quasi-judicial procedures and works closely with the City Attorney to ensure we follow the City’s process and that our recommendations, presentation, and testimony are defensible in court. We also work with the applicant to ensure notice compliance and all other facets of this process.

Annexation & Intergovernmental Coordination

Our staff has experience with annexation studies in Miami-Dade County and other areas of Florida. We have completed studies for counties and municipalities such as the City of South Miami, and are familiar with of the process to annex property.

Special Projects/Emerging Issues

CGA's project portfolio spans the full breadth of community planning. We have developed downtown, neighborhood and corridor master plans, executed mixed-use and form-based code rewrites, and produced urban form and density reports — each tailored to the unique character and goals of the communities we serve. We don't apply off-the-shelf solutions; we research and evaluate the right planning tools for each context, ensuring that what we recommend is not just technically sound, but the right fit for implementation.

Deliverables & Knowledge Transfer

Transparency and accessibility are not afterthoughts for CGA; these tenets are built into how we work. Because we serve as an embedded partner in multiple communities, we understand firsthand that documents, work products, and project information must be available to City staff and the public at any time, without friction. We have established processes to ensure that happens consistently. And when it comes to systems and platforms, we don't impose our own preferences: we adapt to the City's existing infrastructure to ensure information is delivered in the right format, in the right place, every time.

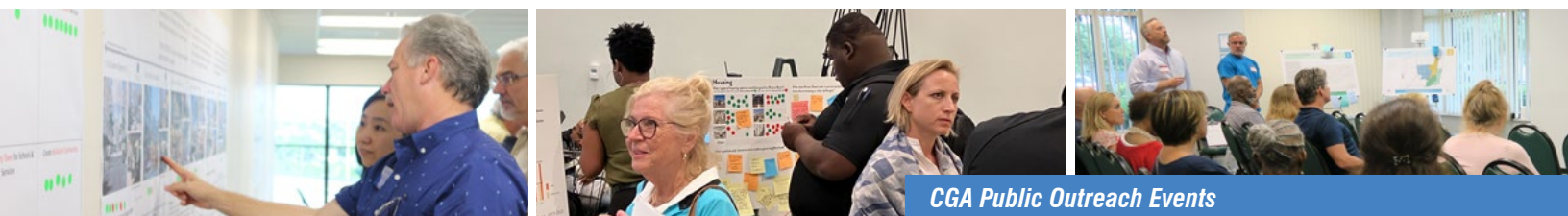
General Approach to Providing General Planning Services

The CGA team has years of multidisciplinary expertise in working with municipal and local governments, quasi-governmental entities, private-sector clients, developers, and community and neighborhood-based organizations throughout Florida. Much of this experience includes serving as directors or managers working directly for local government planning departments. Because of this experience, we are very cognizant of the importance of providing exceptional solutions to support the direction and implementation of policy. We are aware that the services and work products rendered should generate implementable solutions—not just abstract goals or unattainable results that do not consider the regulatory and budgetary realities of design solutions. We understand that the successful implementation t is driven not just by what is desired but by what is achievable.

CGA employs a proven approach that emphasizes communication, project monitoring, and quality control to ensure that projects are completed on time and within budget and deliver exceptional work products that meet our clients' needs and desires. Our typical approach for major planning projects is described below. This approach will be customized and optimized to meet the City's direction and the requirements of a specific project.

Designation of Project Managers and Assignment of Staff

To ensure the ongoing success of every project, it is important to designate and communicate to all parties involved the project's management responsibilities. At the onset of any project, **Silvia Vargas, FAICP**, will be the **Project Manager**, serving as the primary point of contact and responsible for directing and coordinating the preparation of work products, final review of deliverables, and managing the project scope, schedule, and budget. CGA will also request that the City appoint a Project Manager from the staff who will serve as the City’s main point of contact, as well as responsible for providing base information to CGA, disseminating the consultant’s work product to the appropriate City staff, communicating official direction of the City to the consultant, and providing any necessary updates and communications with City Staff, boards and Council. If the project is for a particular parcel of land or a specific area, CGA staff will perform a site visit to the proposed location. A site visit is imperative to identify existing issues, familiarize CGA staff with the area, and establish a framework for better understanding the proposed project.



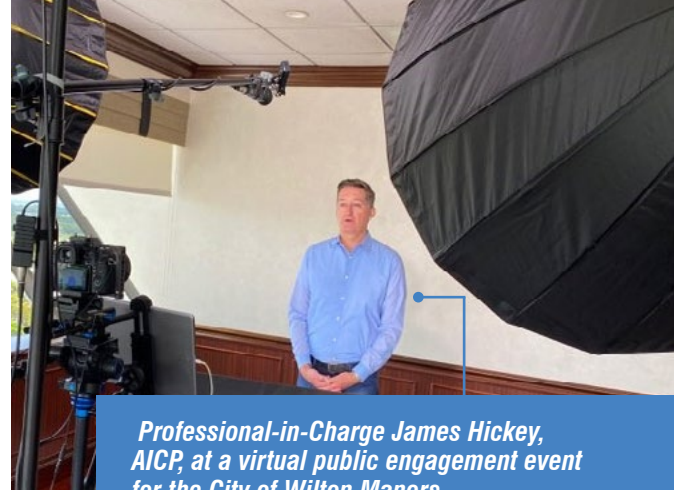
CGA Public Outreach Events



Project Kickoff

Early understanding of issues and opportunities is essential for setting a successful project in motion. The initial phase of each project will begin with a kickoff meeting with key staff. The purpose of the kickoff meeting will be to:

- Confirm project goals and objectives.
- Identify project stakeholders.
- Collect all base information, such as plans, studies, reports, and any other documents available from the City. All existing documents will be provided to CGA for reproduction and the creation of a project resource database.
- Establish organizational responsibilities and relationships between the City and CGA.
- Agree upon management tools and procedures, setting standards to be followed for the duration of the project.
- Agree on the project schedule, timing, record-keeping standards, and communications with the City; distribution procedures; meeting dates; public notification; and preliminary and final submissions.
- Discuss ongoing and/or planned City projects, community issues, etc., that serve to frame the context of each project.



Professional-in-Charge James Hickey, AICP, at a virtual public engagement event for the City of Wilton Manors.

Public Participation

We believe that public participation is integral to successful planning and design processes. We typically use the kickoff phase of a project to develop a comprehensive approach to public participation tailored to the community context and the requirements and constraints of the project, if needed. This approach is detailed and memorialized in the form of a Public Participation Plan, which outlines the strategy and tools for engaging the public, including the types, timing, locations, requirements, and assignment of responsibilities for all events and activities. Depending on the scope of the project, we can implement a variety of community outreach techniques at various stages, such as focus groups, workshops, online surveys, social media, project websites, and other digital and traditional public participation methods.

CGA understands the need to include all members of the community in visioning and community planning, and we utilize proven outreach methods to reach typically underrepresented segments of the community. Our team includes two bilingual professionals who are available to engage the community in English and Spanish.

Project Implementation, Quality Control, and Monitoring

Implementation, quality control, and monitoring a project in accordance with the agreed-upon schedule, budget, and scope will primarily be the responsibility of CGA's Project Manager. For quality control purposes, CGA has instituted a policy requiring a multi-disciplinary review of the product before it is released to the client. By involving the entire team throughout the planning process, staff feel a sense of ownership in the project and take pride in producing a quality deliverable. The project manager will coordinate with the team to regularly review progress and ensure adherence to the established project timeline and budget. The Project Manager will then update City staff on the project's progress. Any comments received are addressed by the Project Manager, who will assign corrective actions, if necessary. All corrections are then resubmitted to the Project Manager for final approval before finalizing.

Recommendations for Future Action

Complex planning projects often surface issues that extend beyond their original scope: e.g., policy questions that demand elected official direction, or topics that require deeper analysis and community engagement than the current timeline allows. Rather than letting these moments slip through the cracks, CGA captures them. Every significant issue raised by staff, the public, or our team is documented and compiled into a report that clearly articulates the concern, its broader implications, and our recommendation for how the City should prioritize it going forward. We have found this practice to be one of the most valuable things we do, because it ensures that no critical community concern is overlooked, that residents feel heard, and that the conversation doesn't end when the project does.

With a wealth of experience to draw on, CGA is well-versed in recommending and delivering planning solutions that meet our clients' demands, budgetary needs, and policy direction. We know, through experience, which options consistently deliver results, as well as the potential pitfalls of those options. We always seek to maximize results with the lowest cost to our clients.



Accordingly, we frequently employ, when feasible, cost-saving measures such as electronic and web-based distribution of work products, use of video conferencing, and communications with the public via a dedicated project website, all of which are proven methods for delivering effective results at a relatively low cost. We are committed to providing the City with a range of effective planning tools and options from which to choose. We will clearly communicate the costs and potential benefits of each, keeping in mind the attributes that make the City unique.

Project Scheduling and Tracking

To ensure delivery of a quality work product and to control cost, CGA's project management system includes the designation of a Project Manager for every project, the completion of a Project Management Plan (PMP) at the beginning of every project, and the continuous tracking of the budget and progress. Our project management system provides constant monitoring throughout the process and allows for any necessary adjustments to be quickly implemented to ensure the project stays on schedule and within budget. We are confident that this proven system, together with our team's experience and commitment, will deliver exceptional results for the City.

Resource Allocation and Personnel Assignments

Personnel from CGA will be assigned according to their specific area of expertise and availability. CGA has seasoned planning, urban design, and landscape architecture staff with hands-on knowledge of similar-sized communities and extensive experience serving urban, suburban, and rural areas throughout Florida. Additionally, CGA utilizes its internal application to manage the full life-cycle of each project. As one of our project management tools, the system controls all aspects of the project, including accounting, project management, and resource utilization, in real time. This system is web-based, allowing full functionality via any internet connection. The system not only keeps a "live" accounting of all our project budgets, earnings to date, work in progress, and estimated to complete, but it also allows project managers to assign and resource load our staff and projects.

Approach to Meeting Goals and Deadlines

CGA takes a partnership approach to every contract. As the City's partner, we aim to drive efficiencies and innovations to improve the quality of life for residents and to assist in drafting regulations to make the community better.

Meeting deadlines is an important part of every successful project. When deadlines are met, it ensures the project is on track, and all the objectives have been met. It also helps to keep the project on budget and within the expected timeline. When deadlines are not met, this can lead to delays, additional costs, and increased stress. It is therefore essential to ensure that project deadlines are met for the project's success.

Prompt Service and Customer Satisfaction

The CGA team provides customer service standards for all personnel and will also follow the City's guidelines. Ongoing training for all personnel includes customer service improvements and technical training. Our staff will greet each customer courteously and professionally. The team will respond to questions, concerns, phone calls, and emails within one business day or less.

The CGA team is well-known for its customer service skills throughout Florida. We strive to provide a professional, welcoming atmosphere in the municipalities we support. We assure the City that customer service is extremely important to us, as our reputation depends on it. Our mission is to assist contractors, developers, and property owners courteously and professionally.

Our CGA team is committed to providing efficient, prompt, and time-sensitive responses to all requests. Our staff strives to provide friendly, professional customer service. We approach customer service from all angles—from attitude and appearance to the expediting of reviews and the ease of use of systems and processes.





Background Providing Similar Services

We are honored to work alongside a dynamic group of clients across South Florida, including numerous coastal communities who are dedicated to building resilient, livable, and forward-thinking communities. The following list showcases the current clients CGA supports with planning services and where proposed staff provided services.

CLIENT	CLIENT SINCE	SERVICES AND PROJECTS	STAFF						
			SILVIA VARGAS FAICP	JAMES HICKEY, AICP	DAVE DIXON, AICP	CRAIG PINDER, AICP	BRITTANY METZLER, AICP	VICKI PLACIDE- PICKARD	JOSH NOGAREDA
City of Belleair Bluffs	2024	General Planning Services			✓				
Town of Belleair Shores	2022	General Planning Services		✓					
Town of Belleair	2017	General Planning Services		✓					
City of Belleview	2021	General Planning Services			✓				
Town of Bronson	2025	General Planning Services		✓					
Town of Cutler Bay	2017	General Planning Services	✓						
City of Dania Beach	2020	General Planning Services			✓				
Town of Davie	2012	General Planning Services						✓	
City of Fort Myers	2024	Comprehensive Plan Update			✓				
City of Greenacres	2022	Comprehensive Plan Update		✓	✓			✓	
City of Hallandale Beach	2022	General Planning Services and Land Use Code Rewrite		✓	✓	✓	✓	✓	
City of Hialeah	2019	General Planning Services	✓						
Town of Hillsboro Beach	2021	General Planning Services		✓					
Highlands County	2021	General Planning Services		✓					
City of Hollywood	2014	General Planning Services		✓	✓	✓		✓	
City of Homestead	2024	General Planning Services and Grant Management Services	✓			✓		✓	✓
Village of Indian Creek	2025	General Planning Services	✓						✓
Town of Lake Park	2024	General Planning Services		✓					
City of Lauderdale Lakes	2025	General Planning Services		✓				✓	
City of Lauderhill	2021	General Planning Services and Comprehensive Plan Update				✓			✓
City of Lighthouse Point	2020	General Planning Services and Comprehensive Plan Update		✓	✓	✓			
Manatee County	2021	General Planning Services		✓					
Village of Miami Shores	2022	General Planning Services and Comprehensive Plan Update	✓						
City of Miami Springs	2023	General Planning Services	✓		✓	✓			✓
City of Miami	2021	General Planning Services and Comprehensive Plan Update	✓						
City of North Bay Village	2020	General Planning Services	✓	✓		✓		✓	✓
City of North Lauderdale	2018	General Planning Services		✓					



CLIENT	CLIENT SINCE	SERVICES AND PROJECTS	STAFF						
			SILVIA VARGAS FAICP	JAMES HICKEY, AICP	DAVE DIXON, AICP	CRAIG PINDER, AICP	BRITTANY METZLER, AICP	VICKKI PLACIDE- PICKARD	JOSH NOGAREDA
City of North Miami Beach	2022	General Planning Services	✓	✓					
City of North Miami	2023	General Planning Services, Land Development Regulations Update, and Comprehensive Plan	✓			✓	✓		✓
Village of North Palm Beach	2023	General Planning Services and Water Supply Plan Update		✓				✓	
City of Oak Hill	2021	General Planning Services		✓					
City of Oakland Park	2018	General Planning Services		✓					
City of Oldsmar	2021	General Planning Services and Comprehensive Plan Update			✓				
City of Opa-Locka	2022	Comprehensive Plan Update	✓						
Town of Palm Beach	2006	Land Development Code Amendment		✓				✓	
Village of Palmetto Bay	2021	General Planning Services	✓						✓
City of Pinellas Park	2024	General Planning Services		✓					
Pinellas County	2022	Grant Writing and Administration Services						✓	
City of Pompano Beach	2017	General Planning Services and Comprehensive Plan Update	✓	✓					
City of Riviera Beach	2022	Comprehensive Plan Update	✓		✓	✓	✓		
City of Sanibel	2025	Comprehensive Plan Update		✓	✓	✓	✓		
Village of Sea Ranch Lakes	2022	General Planning Services		✓					
City of South Miami	2016	General Planning Services	✓			✓			
St. Lucie County	2020	General Planning Services and Comprehensive Plan Update	✓	✓	✓	✓		✓	
City of St. Pete Beach	2025	Comprehensive Plan Update		✓	✓	✓			
City of Sunny Isles Beach	2017	General Planning Services	✓						
City of Tarpon Springs	2019	General Planning Services		✓					
City of Vero Beach	2023	General Planning Services		✓				✓	
County of Walton	2025	General Planning Services		✓					
City of Westlake	2025	General Planning Services		✓					
City of Weston	1996	General Planning Services, Land Development Regulations Updates, and Comprehensive Plan Update		✓	✓	✓		✓	✓
City of Wilton Manors	2017	General Planning Services and Land Development Code Amendment		✓	✓				



Project Manager

CGA has been providing planning services since 2001, with our first planning contract supporting the City of Weston, and has since developed an expertise in supporting the planning needs of urban, suburban, and rural areas throughout Southeast Florida. We offer a veteran team of planning professionals with the experience, knowledge, and availability to support the City in its array of planning needs from top to bottom. An experienced and knowledgeable team that has provided planning support to communities just like Doral offers is a significant asset in ensuring community development success. CGA is committed to providing the right resources to help guarantee that success.

Our planning and ancillary teams are often recognized for the quality of their work with commendation letters and formal awards. In addition to their experience and the many academic degrees and certifications earned and maintained by our team, every planning team member belongs to one or more of the nationally known and respected professional planning-related organizations, including the AICP and the American Planning Association (APA). Their involvement with these organizations offers access to leading-edge planning resources and changes to local, state, and national guidelines. **Leading our team as Project Manager will be Silvia Vargas, FAICP.**

Project Manager Silvia Vargas, FAICP

The City of Doral will be supported by Silvia Vargas, FAICP, a Principal Planner with more than 33 years of experience leading comprehensive planning, zoning administration, land development code updates, and high-visibility municipal initiatives across South Florida. Silvia currently serves as the Planning and Zoning Official for North Bay Village, managing daily development review, staff reports, annexation studies, and comprehensive plan updates—experience that directly aligns with the RFQ’s requirements for on-call planning, LDC interpretation, and complex entitlement processing.

Silvia has successfully managed major planning efforts such as the Future City: NoMi Comprehensive Plan, Miami Shores’ Future Land Use Elements/Map updates, and multiple LDC rewrites requiring cross-department coordination, hearing preparation, intergovernmental collaboration, and robust public engagement. Combined with the RFQ’s focus on senior-level advisory support, policy interpretation, and project management across the City’s Comprehensive Plan, LDC, development review, and quasi-judicial processes, Silvia offers the high-caliber judgment, technical proficiency, and leadership the City seeks in its Project Manager. Her full résumé is on page 35.



An Honored Member of the AICP College of Fellows



In April 2020, Silvia Vargas, FAICP, was inducted into the AICP College of Fellows — the highest honor the American Institute of Certified Planners bestows upon its members. Fellowship is conferred exclusively through peer nomination and selection, and is reserved for those whose contributions to the profession have produced demonstrable, transformational impact in the field of planning and in the communities they have served. Fellows recognizes the most accomplished members of the AICP; practitioners who have attained the highest levels of professional excellence and who continue to shape the profession through teaching, mentoring, scholarly research, and sustained community leadership. Silvia is the President-Elect of the AICP Commission, starting her term as President early next year.

The Team



James Hickey, AICP, serving as Professional-in-Charge, leads the CGA Planning team as the Director of Planning and has 29 years of planning experience for municipal and county governments. His experience spans zoning and land use code amendments and rewrites, comprehensive planning and plan updates, site development reviews, architectural review, comprehensive plan amendments, form-based codes, redevelopment, data and analysis, and GIS.

Mr. Hickey collaborates with several communities on large-scale projects, providing technical planning expertise to help accommodate new development while balancing the needs of existing residents. Mr. Hickey has 29 years of experience providing planning services to municipalities. He has been AICP-certified for more than 25 years, and holds a Masters of Urban Planning from Virginia Commonwealth University and a Bachelor of Science in Geography and History from the University of Massachusetts, Boston. His full résumé is on page 36.



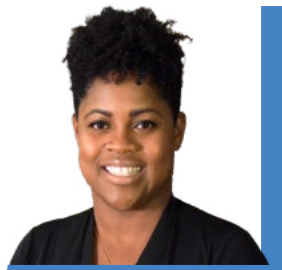
Dave Dixon, AICP, Principal Planner, has more than 15 years of experience in comprehensive planning, zoning code updates, public engagement, and land use analysis. He holds a Master's in Urban Planning from UCLA and a Bachelor's in Geography from UC Santa Barbara. With his experience and AICP certification, Dave has led and supported major planning initiatives across Florida and nationally, including comprehensive plan updates for Riviera Beach and Miami, as well as zoning and land development code projects in Colorado and the Mountain West. His work combines strong technical planning expertise and stakeholder facilitation to deliver clear, implementable policy framework. His full résumé is on page 37.



Craig Pinder AICP, is a Senior Planner with a decade of experience supporting municipalities through land use analysis, zoning and site plan review, impact analysis, and project management. In addition to being AICP-certified, he holds a Bachelor's degree in Architecture from Florida Atlantic University and provides hands-on support for code restructuring, public engagement, and drafting regulatory language. Craig has contributed to planning and zoning initiatives throughout South Florida, including work in North Bay Village, South Miami, and Fort Lauderdale. His experience blends design insight with practical regulatory knowledge. His full résumé is on page 38.



Brittany Metzler, AICP, will serve as Planner. She brings expertise in permit and site plan review, land development code updates, and comprehensive plan drafting to the team. She holds a Master of Public Administration from Florida Gulf Coast University and a Bachelor's degree from the University of Miami. She is also AICP-certified. Brittany supports research, analysis, stakeholder coordination, and drafting tasks for planning and zoning projects. Her recent work includes assignments in Lighthouse Point, Hallandale Beach, North Miami, and Punta Gorda. She is an APA member and a Daniel Burnham Award recipient, with multilingual proficiency in English, Spanish, and German. Her full résumé is on page 39.



Vicki Placide-Pickard is a Planning Administrator with more than 20 years of experience in planning, grant administration, affordable housing, and community development. She holds both a Master's and Bachelor's degree in Public Administration and Health Administration from Florida Atlantic University and is a Certified Housing Development Professional. Vicki's expertise spans code amendments, community outreach, grant oversight, and planning administration. She has supported numerous Florida municipalities, including Lauderhill, Margate, St. Lucie County, Hialeah, Lighthouse Point, Deerfield Beach, and Coral Springs. She is active in APA, the FAU Advisory Board, and the National Grant Management Association. Her full résumé is on page 40.



Josh Nogareda, Planning Administrator, is a bilingual (English–Spanish) urban planning professional with ten years of experience in municipal planning, zoning administration, and development review. At CGA, he supports multiple Florida municipalities through comprehensive planning, land use analysis, and permitting services. He holds a Bachelor's degree in Architecture and Urbanism and maintains certifications in construction project management, OSHA safety, and real estate principles. His full résumé is on page 41.



EXPERIENCE OF THE FIRM/TEAM

Our Background

What began in 1937 as a small surveying practice has evolved into a statewide, multi-disciplinary firm known for its depth of expertise and its hands-on understanding of how local governments operate. As part of the SAFEbuilt family of companies, CGA benefits from the resources, stability, and technical capacity of a national organization while maintaining the responsiveness and local knowledge of a Florida-based firm. This combination of local presence and national support enables CGA to deliver planning solutions that are practical, implementable, and tailored to the distinct needs of each community it serves.

Our Planning Team's collective background spans municipal planning, development review, land development regulations, comprehensive planning, public engagement, and long-range policy work. In addition to senior leadership, the team includes principal planners, senior planners, AICP-certified professionals, and technical staff with decades of hands-on experience working inside local government. Many have served as planning administrators, development services directors, or senior reviewers in cities such as Coral Springs, Pompano Beach, Lighthouse Point, and Broward County—experience that provides them with an insider perspective on municipal processes, interdepartmental coordination, and the day-to-day demands of administering zoning and development codes.

Beyond their individual credentials, the team brings a depth of project experience that demonstrates their ability to tackle both ongoing planning responsibilities and specialized, high-complexity assignments. Staff have: managed land development code rewrites in the cities of Hallandale Beach, Margate, and Wilton Manors; overseen comprehensive plan updates in cities such as Riviera Beach, Greenacres, and Oldsmar, as well as St. Lucie County; and supported development review operations in communities like the Village of North Bay Village, and the cities of North Miami and Homestead. Their work includes a range of tasks—large-scale code modernization, EAR-based comprehensive plan updates, neighborhood planning, housing policy, multimodal transportation planning, annexation analysis, and zoning map cleanups—allowing the team to bring a proven track record of successful deliverables across dozens of Florida jurisdictions.

This experienced group specifically excels in delivering ongoing, full-service planning support for municipalities, providing both the capacity and flexibility required for on-call assignments. Team members currently support day-to-day planning functions for clients such as North Bay Village, where we handle development review, LDC maintenance, interagency coordination, staff reports, and public engagement activities; North Miami, where we assist with comprehensive plan implementation through LDR updates and development review; Miami Springs, where we provide day-to-day planning, policy-making support, Zoning Code updates, and conduct special project such as corridor planning; and Medley, where CGA is serving as the Town Planner for all planning needs.

Drawn from a team of five AICP-certified professionals with more than a century of collective experience on continuing service contracts, our work demonstrates far more than technical skill. It reflects the reliability, responsiveness, and adaptability required to function as a true extension of municipal staff. Central to that approach is a fundamental commitment: every client is treated as what they are, a unique entity with its own cultural, demographic, geographic, and policy landscape, shaped by distinct values and community goals. The City of Doral will receive nothing less. Our team arrives not with a predetermined playbook, but with the intention to listen, learn, and deliver solutions that are authentically Doral's own.

Years of Experience in Providing the City's Needed Services

CGA has been providing planning services since 1996 with our first planning contract supporting the City of Weston. Today, we support multiple municipalities with planning services and would be proud to add the City of Doral as a new and long-term planning client.

"We have had an excellent experience working with this firm. Their work has consistently been high quality, timely, and responsive to the City's needs. They are professional, collaborative, and reliable, and we value them as a trusted consultant."

— Debbie Love, AICP, Development Services Director
City of North Miami, FL



Our History

We began as a small, two-person surveying firm called M.E. Berry & Associates in Hollywood, Florida in 1937. As Calvin, Giordano & Associates, Inc. (CGA), we have grown dramatically, adding new services, offices, and an incredibly talented group of professionals who have expanded our capabilities into an entirely new and dynamic business segment. Because of our diversity of disciplines, CGA can control the entire community development process, offering a host of professional services as a one-source partner or efficiently tackling time-sensitive individual projects, providing customized solutions with handpicked teams of highly experienced professionals.

In 2018, CGA joined the SAFEbuilt family of companies, providing our clients with the stability and depth of resources of a national company with service delivery at a local level. CGA provides a comprehensive range of consulting services to municipalities throughout Florida. We leverage our extensive local knowledge alongside the broader capabilities of SAFEbuilt to deliver each client the highest levels of service, expertise, and resources.

Since 2018, with the support of our parent company SAFEbuilt, we provide the highest levels of community development services, expertise, and resources to a broad clientele of municipal and private organizations across the United States and have since expanded the disciplines and geographical areas we serve. Over the decades, the capacity of SAFEbuilt has grown to 1,700+ employees who provide flexibility and economy of scale to over 2,000 clients nationwide.



Original M.E. Berry & Associates Survey Party, February 1942



Berry & Calvin Staff at the Miami Corporate Fun Run, 1995

M.E. Berry & Associates Inc. is founded in Hollywood, FL

Calvin, Giordano & Associates began as a two-person survey crew known as M.E. Berry & Associates, providing surveying services to public and private clients in Florida. The firm aimed to offer innovative and creative solutions through technical expertise, an aim that continues to this day.

M.E. Berry & Associates Inc. becomes Berry & Calvin, Inc.

After continued operations in Hollywood, FL for nearly 50 years, John W. Calvin joins M.E. Berry as part of the executive leadership team, prompting our evolution into Berry and Calvin, Inc.

Berry & Calvin, Inc. becomes Calvin, Giordano & Associates, Inc. (CGA)

To reflect the firm's growth in services and employees, and having been joined by Dennis Giordano, we officially become CGA.

CGA joins SAFEbuilt, LLC

Calvin, Giordano & Associates joins the SAFEbuilt, LLC family of companies, vastly expanding our service line offerings, giving us access to technical expertise from across the nation, and providing robust staff and technological resources. The backing of SAFEbuilt enables us to more effectively and efficiently **custom build and deliver exceptional solutions.**

CGA celebrates 89 years of service

Calvin, Giordano & Associates celebrates 88 years in business, having grown tremendously since its founding in 1937. CGA now boasts over 370 employees, including 40 licensed engineers; over 100 government contracts currently ongoing, with hundreds more completed; and nearly two dozen service line offerings.

1937 1985 1997 2018 2026



Tax Status

Corporation

Principals

Chris J. Giordano | *President and Chief Executive Officer*

Dave Bell | *Chief Financial Officer*

Matthew Causley | *Vice President of Operations and Assistant Secretary*

Steve Watts | *Vice President of Operations*

Jenna Martinetti | *Vice President of Operations*

Gianno Feoli | *Vice President of Operations*

Elizabeth Burke | *Vice President and Secretary*

Dawn Hopkins | *Assistant Secretary*

Michelle Aiken | *Assistant Secretary*

David Stambaugh | *Vice President*

Loren Schlachet | *Vice President*

Daniel Hayes | *Vice President and Treasurer*

Our Sunbiz documentation reflecting this listing is provided as part of our Business Entity Affidavit, submitted via the OpenBids portal for this solicitation.

Owners

Acquired by SAFEbuilt, LLC in 2018, CGA is 100% owned by SAFEbuilt, which itself is owned by The Riverside Company (Riverside), a private equity firm, giving us a robust annual budget. Riverside has made has more than 150 companies under its private equity and flexible capital portfolio umbrella. The main office of SAFEbuilt, LLC is located in Loveland, Colorado. Notably, SAFEbuilt and its subsidiaries provide a variety of building safety and professional services to clients across 41 states and DC. SAFEbuilt has expanded its reach by acquiring 17 companies nationwide since 2014.



The SAFEbuilt Family of Brands

CGA OFFICES

Port St. Lucie
2400 SE Veterans Memorial Parkway
Suite 207
Port St. Lucie, FL 34952

West Palm Beach
580 Village Boulevard
Suite 325
West Palm Beach, FL 3340

Fort Lauderdale HQ
1800 Eller Drive
Suite 600
Fort Lauderdale, FL 33316

Miami
2103 Coral Way
Suite 810
Miami, FL 33145

Clearwater
311 Park Place Boulevard
Suite 630
Clearwater, FL 33759

Estero
9990 Coconut Road
Suite 340
Estero, FL 34135



Board Of Directors and/or Trustees

Michael Eblin | *Chairman of the Board*

Elizabeth Burke | *Director*

Chris J. Giordano | *Director*

Loren Schlachet | *Director*

Michael McCurdie | *Director*

Matthew Causley | *Director*

Our Sunbiz documentation reflecting this listing is provided as part of our Business Entity Affidavit, submitted via the OpenBids portal for this solicitation.

Primary Markets Served

CGA mainly serves public sector clients—municipalities, state and federal agencies, school districts, and higher education institutions—in Florida, providing a variety of professional and building safety services including Planning, Civil Engineering, Traffic Engineering, Surveying and Mapping, Construction Engineering and Inspections, and more. A full list of our services is provided on page 7.

Total Current Member of Employees

Our total employees sits a approximately 600.

Employees By Classifications

CGA employees classification by discipline is provided to the right.

Number of Years The Firm Has Been In Business

CGA has been in operation for 89 years, having started in 1937. Our fully history is provided on page 18.

Discipline	No. of Employees
Administrative	94
Biologist/Indoor Air Quality	1
CADD Technician	3
Chemical Engineer	1
Civil Engineer	19
Construction Inspector	28
Electrical Engineer	1
Environmental Scientist	1
Environmental Scientist - Field Crew	1
Geographic Information Specialist	2
Land Surveyor	2
Land Surveyor - Field Surveyors	5
Landscape Architect	4
Landscape Designers & Inspectors	8
Planner: Urban / Regional	16
Project Manager	26
Sanitary Engineer	1
Transportation Engineer	3
Code Enforcement Specialists	16
Permitting Specialists	94
Other Employees	271
Total	593



FIRMS/TEAMS PAST PERFORMANCE

CGA's is proud of the work and accomplishments our AICP-certified planners—eight total—and other planning staff have completed for the dozens of municipal entities in Florida that have provided services for. Since 2001, CGA has helped dozens of local governments with comprehensive planning services, providing general flexible, on-call staffing to Florida municipalities and taking on assigned task-based work as needed, as well as specific planning work. From serving as in-house planners for clients to creating and updating their land development codes and comprehensive plans to providing them with implementation tools such as master plans, design guidelines, urban form studies, and others, CGA's success stems in part from the tailored approach which we take with each project and the emphasis placed on planning with the community.

We have the in-house resources in other disciplines to support work needed by the City, including urban design, civil and transportation engineering, landscape architecture, and GIS. We do not utilize a cookie-cutter approach to create cookie-cutter documents, rather we learn the needs and desires of the community and provide implementable solutions unique to the needs of the community. Our track record of success has earned us a reputation for advancing the art and science of planning by successfully helping clients from small communities and large counties achieve their unique visions, goals, and sense of place.

In the pages that follow, CGA provides six examples of work our planning team has completed that demonstrate our ability to meet all of the services the City requires from its trusted planning consultant. Five of these six work examples—in the form of ongoing planning support contracts and specific planning projects—are accompanied by completed Surveys from the stated reference contact for that work, and will showcase not only our capabilities, but the quality of our work product and its delivery. Each project description captures the City's required information, including the client, work description, contract value, contract duration, reference, and our role as prime consultants.

The CGA Difference

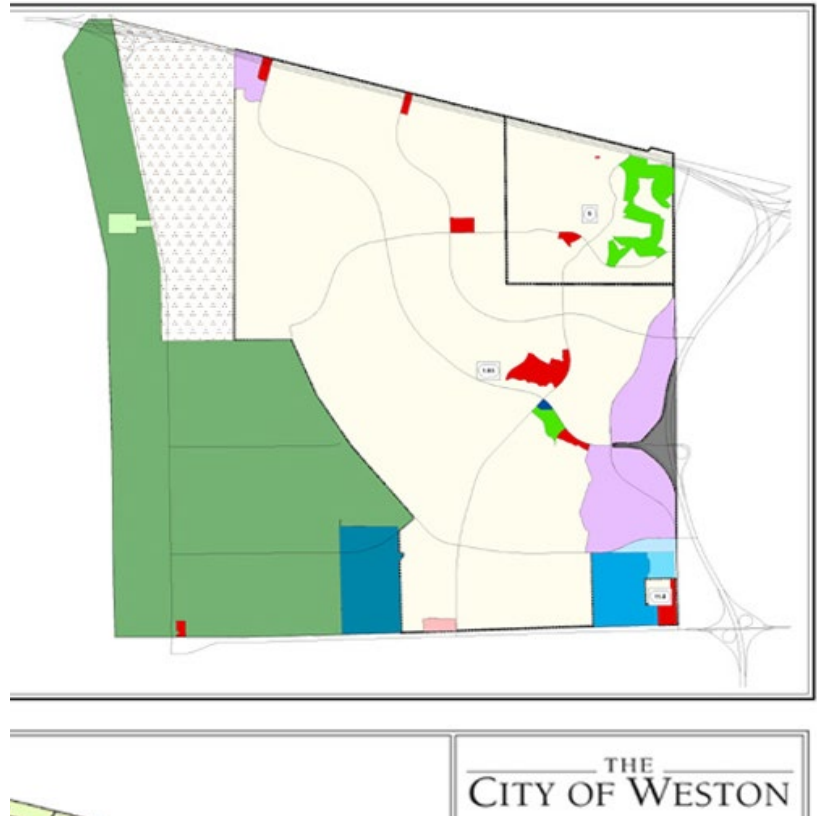
As consultants, we consistently stand out among competitors for three key qualities that keep our clients coming back:

- ✓ We are **problem-solvers, out-of-the-box thinkers, and consensus builders**. Our commitment to, and track record of offering our clients “exceptional solutions” (our company tagline) has allowed us to become a premier leader in municipal services.
- ✓ We bring a **unique “insider” perspective** to our consulting work for public sector clients because most of our professional personnel previously worked as building, planning, zoning, community development, transportation, or public works staffers and directors in municipal government and have even served as City Administrators.
- ✓ We are **nimble, adaptable, and highly responsive**. Not only are we known for being accessible and available to our clients, but we are quick to act on client requests.

"CGA is routinely applauded and complimented by the Town Commission for their professionalism and their expertise. They are more than a contractor to the Town, they are a critical strategic partner."

— Mac Serda, Town Manager
Town of Hillsboro Beach, FL





Client
City of Weston
17200 Royal Palm Boulevard
Weston, FL 33326

Contact Information at Time of Project:
Denise Barrett-Miller
Director of Communications
954.385.2000
DBarrett@westonfl.org

Project Date
1996 - Ongoing

Services Provided
Planning
Traffic Engineering
Civil Engineering
Environmental Services
GIS
Landscape Architecture

Firm's Fees
\$ 398,000.00

Role
Prime

GENERAL PLANNING AND COMPREHENSIVE PLAN City of Weston, FL

CGA has provided professional planning services to the City of Weston since its incorporation in 1996. Services include site plan review, variances, conditional use applications, and future land use map amendments. CGA has prepared all development standards, design guidelines, land development regulations and administrative materials related to planning for the City of Weston. CGA personnel are on call to provide the public with day-to-day zoning assistance as well as presentations to the City Commission. Planning functions include intergovernmental coordination with County and neighboring cities on key land use issues.

First Comprehensive Plan

The City of Weston called upon CGA to provide professional planning services in connection with the development and adoption of the first local Comprehensive Plan and all required elements. The Comprehensive Plan and its elements consisted of goals, objectives, and policies; procedures for monitoring; evaluations of the local plan required for capital improvement implementation; and required maps.

Comprehensive Plan Amendments

In 2007, CGA prepared the City's Comprehensive Plan Update Report and completed the follow-up Comprehensive Plan Amendments in 2009, and is currently in the adoption phase of the 2025 EAR-Based Amendment. Additional Comprehensive Planning for the City of Weston includes preparation of the Water Supply Facilities Work Plan, Public School Facilities Element, and annual updates to the Capital Improvements. CGA is currently working with the City in its major updated to its Code of Ordinances. CGA has worked with the City in updating Chapters, including land use, zoning, landscaping, roadway, signage and other chapters.

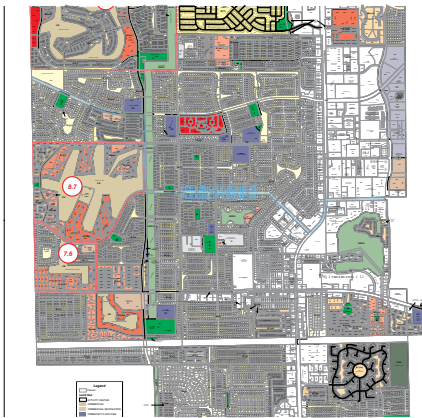


CITY OF DORAL PROCUREMENT

PERFORMANCE EVALUATION SURVEY

RFQ No. 2026-03 General Planning and Zoning Consulting Services

From:	Denise Barrett-Miller, Director of Communications	To: Procurement Department
Company:	City of Weston	Deadline: March 13th 2026, 2:00pm
Phone No.:	954.385.2000	Total #. Of Pages: 1
		Ph. #: 305-593-6725, X 4020
Email:	d Barrett@westonfl.org	Email: performancesurvey@cityofdoral.com
Subject:	Reference for work completed regarding: General Planning and Zoning Consulting Services	
Additional Details:		
<p>You as an individual or Your company has been given to us as a point of contact for a reference on a project completed for you (identified above). Description of City of Doral Project:</p> <p><i>The City of Doral is seeking Responses from a qualified Professional to the provision of General Planning and Zoning Consulting Services.</i></p>		
<p>Company you are providing a reference for: <u>Calvin, Giordano & Associates, Inc.</u></p>		
	Indicate:	“YES” or “NO”
1. Was the scope of work performed similar in nature?		YES
2. Did this company have the proper resources and personnel by which to get the job done?		YES
3. Were any problems encountered with the company’s work performance?		NO
4. Were any change orders or contract amendments issued, other than owner initiated?		NO
5. Where all work tasks completed on time based on the original established timeline?		YES
6. Where the company personnel trained and ready to provide all the custodial services required?		YES
7. On a scale of one to ten (1-10), ten being best, how would you rate the overall work performance, considering professionalism, final product, personnel, resources. Rate from 1 to 10 (10 being the highest)		10
8. If the opportunity were to present itself, would you rehire this company?		STILL EMPLOYED
<p>9. Please provide any additional comments pertinent to this company and the work performed for you:</p> <p><i>THE CITY OF WESTON CONTRACTS WITH CALVIN, GIORDANO & ASSOC (CGA) FOR PLANNING AND ZONING SERVICES, AND HAS SINCE I BELIEVE 1997. WESTON HAS VERY HIGH STANDARDS AND CGA CONTINUES TO EXCEED THEM.</i></p>		
<p>Please Complete and return to the attention of: Procurement and Asset Management performancesurvey@cityofdoral.com</p>		
<p><u>DENISE BARRETT</u> Print Name</p> <p><u><i>Denise Barrett</i></u> Signature</p>		<p><u>DIRECTOR OF COMMUNICATIONS</u> Title</p> <p><u>2/26/2026</u> Date</p>



Client
City of Margate
5790 Margate Blvd.
Margate, FL 33063

Contact Information at Time of Project:
Elizabeth Taschereau
Development Services Director
954.884.3686
ETaschereau@margatefl.gov

Project Date
2020 - 2023

Services Provided
Planning
Zoning
Land Use
Code Updates
Comprehensive Plan Updates

Firm's Fees
\$ 161,995.00

Role
Prime

PLANNING SERVICES AND ZONING CODE UPDATE

City of Margate, FL



CGA provided professional services to the City of Margate beginning 2020, including planning, zoning, and building department services. Our first service provided to the City was a Zoning Code Update, and then expanded to include Planning Consulting services.

Our Zoning Code work for the City was divided into two separate phases, with each phase involving a review of the City Code, drafting proposed changes, conducting public workshops and soliciting feedback, and ensuring adoption of the Code changes. Phase 1 included Administrative, Streetscapes and Sidewalks, Waterway and Drainage, and Floodplain code updates, while Phase 2 included Landscaping, Land Development Code, and Zoning Map updates. The project was completed in 2023.



CITY OF DORAL PROCUREMENT

PERFORMANCE EVALUATION SURVEY

RFQ No. 2026-03 General Planning and Zoning Consulting Services

From:	Elizabeth Taschereau, Development Services Director	To: Procurement Department
Company:	City of Margate	Deadline: March 13th 2026, 2:00pm
Phone No.:	954.884.3686	Total #. Of Pages: 1
		Ph. #: 305-593-6725, X 4020
Email:	etaschereau@margatefl.com	Email: performancesurvey@cityofdoral.com
Subject:	Reference for work completed regarding: General Planning and Zoning Consulting Services	
Additional Details: Company also provided Code/Comp Plan consulting services.		
<p>You as an individual or Your company has been given to us as a point of contact for a reference on a project completed for you (identified above). Description of City of Doral Project:</p> <p><i>The City of Doral is seeking Responses from a qualified Professional to the provision of General Planning and Zoning Consulting Services.</i></p>		
<p>Company you are providing a reference for: <u>Calvin, Giordano & Associates, Inc.</u></p>		
	Indicate:	“YES” or “NO”
1. Was the scope of work performed similar in nature?		yes
2. Did this company have the proper resources and personnel by which to get the job done?		yes
3. Were any problems encountered with the company’s work performance?		no
4. Were any change orders or contract amendments issued, other than owner initiated?		no
5. Where all work tasks completed on time based on the original established timeline?		yes
6. Where the company personnel trained and ready to provide all the custodial services required?		yes
7. On a scale of one to ten (1-10), ten being best, how would you rate the overall work performance, considering professionalism, final product, personnel, resources. Rate from 1 to 10 (10 being the highest)		10
8. If the opportunity were to present itself, would you rehire this company?		yes
9. Please provide any additional comments pertinent to this company and the work performed for you: currently contracted for planning/zoning services as needed. Will also contract for consulting services if necessary.		
<p>Please Complete and return to the attention of: Procurement and Asset Management performancesurvey@cityofdoral.com</p>		
<p>Elizabeth Taschereau</p> <hr/> <p>Print Name</p>	<p>Development Services Director</p> <hr/> <p>Title</p>	
<p><i>Elizabeth Taschereau</i></p> <hr/> <p>Signature</p>	<p>2/25/2026</p> <hr/> <p>Date</p>	



Client
City of North Bay Village
1666 Kennedy Causeway
3rd Floor
North Bay Village, FL 33141

Contact Information at Time of Project:
Frank Rollason
Village Manager
305.756.7171 x 24
VillageManager@nbvillage.com

Project Date
2020 - Ongoing

Services Provided
Development Review
Long-Range Planning
Public Engagement
Special Planning and Urban Design
Projects

Firm's Fees
\$ 297,685

Role
Prime

GENERAL PLANNING CONSULTING SERVICES City of North Bay Village, FL



CGA provides general services for day-to-day planning needs for the City of North Bay Village. This picturesque, three-island community is situated in northeast Miami-Dade County. The three islands (North Bay Island, Harbor Island, and Treasure Island) are linked by the 79th Street Causeway, which extends across Biscayne Bay between the cities of Miami and Miami Beach.

In its capacity as the Village Planning and Zoning department, CGA staff reviews all development-related applications; provides information to the public regarding policies, regulations and procedures within the Village; oversees the development and maintenance of the Village Comprehensive Plan and the Unified Land Development Code, together with their corresponding land use and zoning maps; attends staff, Village Commission, and Planning and Zoning Board meetings as required; acts as Village staff representative to Miami-Dade County, South Florida Regional Planning Council and the State Department of Economic Opportunity; and develops policies and procedures regarding planning and zoning activities, including setting schedules and timeframe for processing land development activities.

CGA also undertakes special projects as requested by the Village Manager. In this capacity, CGA most recently helped conduct a public engagement process ahead of Unified Land Development Code Amendments related to North Bay Island (a process which included developing graphics to communicate zoning concepts) and assisted the Village Manager in preparing a solicitation for the development of a new mixed-use, civic complex in Harbor Island.

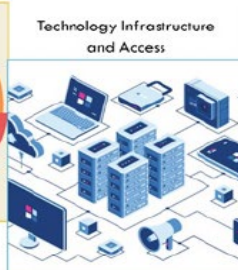
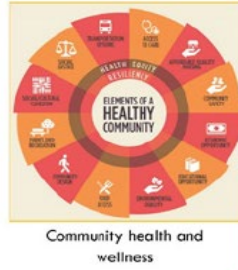


CITY OF DORAL PROCUREMENT

PERFORMANCE EVALUATION SURVEY

RFQ No. 2026-03 General Planning and Zoning Consulting Services

From:	Frank Rollason, Village Manager	To: Procurement Department
Company:	North Bay Village	Deadline: March 13th 2026, 2:00pm
Phone No.:	305.756.7171	Total #. Of Pages: 1
		Ph. #: 305-593-6725, X 4020
Email:	villagemanager@nbvillage.com	Email: performancesurvey@cityofdoral.com
Subject:	Reference for work completed regarding: General Planning and Zoning Consulting Services	
Additional Details:		
<p>You as an individual or Your company has been given to us as a point of contact for a reference on a project completed for you (identified above). Description of City of Doral Project:</p> <p><i>The City of Doral is seeking Responses from a qualified Professional to the provision of General Planning and Zoning Consulting Services.</i></p>		
<p>Company you are providing a reference for: <u>Calvin, Giordano & Associates, Inc.</u></p>		
	Indicate:	"YES" or "NO"
1. Was the scope of work performed similar in nature?		YES
2. Did this company have the proper resources and personnel by which to get the job done?		YES
3. Were any problems encountered with the company's work performance?		NO
4. Were any change orders or contract amendments issued, other than owner initiated?		NO
5. Where all work tasks completed on time based on the original established timeline?		YES
6. Where the company personnel trained and ready to provide all the custodial services required?		YES
7. On a scale of one to ten (1-10), ten being best, how would you rate the overall work performance, considering professionalism, final product, personnel, resources. Rate from 1 to 10 (10 being the highest)		10
8. If the opportunity were to present itself, would you rehire this company?		JUST EXTENDED
<p>9. Please provide any additional comments pertinent to this company and the work performed for you:</p> <p><i>ALWAYS AVAILABLE, ALWAYS RESPONSIVE, AND ALWAYS ABLE TO ZIG + ZAG AS CIRCUMSTANCES DICTATE!</i></p>		
<p>Please Complete and return to the attention of: Procurement and Asset Management performancesurvey@cityofdoral.com</p>		
Frank Rollason	Village Manager	
Print Name	Title	
	2/26/2026	
Signature	Date	



Client
City of North Miami
776 NE 125 Street
North Miami, FL 33161

Contact Information at Time of Project:
Debbie Love, AICP
Development Services Director
305.893.6511
DLove@northmiamifl.gov

Project Schedule
2022 - Ongoing

Services Provided
General Planning
Comprehensive/Policy Planning
Public Outreach
Branding
Data and Analysis

Contract Amount
\$ 280,518.00

Role
Prime

GENERAL PLANNING SERVICES, LDR, AND COMPREHENSIVE PLAN UPDATE North Miami, FL



General Planning Services

CGA supports Development Services staff in evaluating site plans, variances, and other development-related applications.

Future City: NOMI Beyond the Centennial

As the City prepares to celebrate its first 100 years of history in 2026, the community has taken the opportunity to plan for “NoMi Beyond the Centennial”—to plan for a Future City. The Future City Comprehensive Plan, led by CGA, honors North Miami’s past accomplishments while positioning the City to steer its future boldly, but wisely. The Future City Comprehensive Plan envisions North Miami as a model for sustainable, resilient, equitable, innovative, functional, and enjoyable urban living within the region.

The Future City Comprehensive Plan update speaks to shifts in local conditions and addresses four priority areas: community health and well-being; housing affordability; technology infrastructure and access; and climate change response.

Future City: NOMI Beyond the Comprehensive Plan

Following the adoption of the updated Comprehensive Plan in 2024, CGA has been assisting the City in updating the Land Development Regulations to align with the new Comprehensive Plan, as well as with recent statutory changes. In addition, the update focuses on streamlining procedures and expanding public participation in the development process.



CITY OF DORAL PROCUREMENT

PERFORMANCE EVALUATION SURVEY

RFQ No. 2026-03 General Planning and Zoning Consulting Services

From:	Debbie Love, Development Services Director	To: Procurement Department
Company:	City of North Miami	Deadline: March 13th 2026, 2:00pm
Phone No.:	305.893.6511	Total #. Of Pages: 1
		Ph. #: 305-593-6725, X 4020
Email:	dlove@northmiamifl.gov	Email: performancesurvey@cityofdoral.com
Subject:	Reference for work completed regarding: General Planning and Zoning Consulting Services	
Additional Details:		
<p>You as an individual or Your company has been given to us as a point of contact for a reference on a project completed for you (identified above). Description of City of Doral Project:</p> <p><i>The City of Doral is seeking Responses from a qualified Professional to the provision of General Planning and Zoning Consulting Services.</i></p>		
<p>Company you are providing a reference for: <u>Calvin, Giordano & Associates, Inc.</u></p>		
	Indicate:	“YES” or “NO”
1. Was the scope of work performed similar in nature?		Yes
2. Did this company have the proper resources and personnel by which to get the job done?		Yes
3. Were any problems encountered with the company’s work performance?		No
4. Were any change orders or contract amendments issued, other than owner initiated?		No
5. Where all work tasks completed on time based on the original established timeline?		Yes
6. Where the company personnel trained and ready to provide all the custodial services required?		Yes
7. On a scale of one to ten (1-10), ten being best, how would you rate the overall work performance, considering professionalism, final product, personnel, resources. Rate from 1 to 10 (10 being the highest)		10
8. If the opportunity were to present itself, would you rehire this company?		Yes
<p>9. Please provide any additional comments pertinent to this company and the work performed for you:</p> <p><i>The consultant team is knowledgeable, professional and personable. We highly recommend.</i></p>		
<p>Please Complete and return to the attention of: Procurement and Asset Management performancesurvey@cityofdoral.com</p>		
<p><u>Debbie Love</u> Print Name</p>		<p><u>Director, Community Planning and Development</u> Title</p>
<p><u>Debbie Love</u> Signature</p>		<p><u>1/27/26</u> Date</p>



Client

City of Miami Springs
201 Westward Dr
Miami Springs, FL 33166

Contact Information:

Juan Carlos "JC" Jimenez
City Manager
305.805.5011
JimenezJC@miamisprings-fl.gov

Project Date

2023 - Ongoing

Services Provided

General Planning
Special Planning Projects
Urban Design Projects

Firm's Fees

\$ 426,697.00

Role

Prime

GENERAL PLANNING SERVICES

Miami Springs, FL

CGA provides General Planning Services to the City. In this role, CGA staff help applicants navigate the approval process for development-related applications, including zoning permits, site plans, variances, text and map amendments, plats, and zoning verifications. CGA also keeps the City's Zoning Code and Comprehensive Plan up-to-date and consistent with statutory requirements, and we lead special planning studies prioritized by City Council, such as the reframing of a vision for the southeast sector of Miami Springs ("Activate Southeast Springs") and an overhauling of the City's Gateway Overlay District.

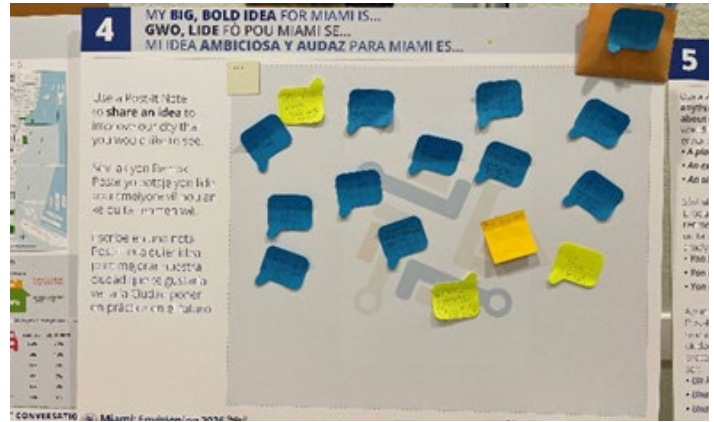


CITY OF DORAL PROCUREMENT

PERFORMANCE EVALUATION SURVEY

RFQ No. 2026-03 General Planning and Zoning Consulting Services

From:	Juan "JC" Jimenez, City Manager	To: Procurement Department
Company:	City of Miami Springs	Deadline: March 13th 2026, 2:00pm
Phone No.:	305.805.5011	Total #. Of Pages: 1
		Ph. #: 305-593-6725, X 4020
Email:	jimenezjc@miamisprings-fl.gov	Email: performancesurvey@cityofdoral.com
Subject:	Reference for work completed regarding: General Planning and Zoning Consulting Services	
Additional Details:		
<p>You as an individual or Your company has been given to us as a point of contact for a reference on a project completed for you (identified above). Description of City of Doral Project:</p> <p><i>The City of Doral is seeking Responses from a qualified Professional to the provision of General Planning and Zoning Consulting Services.</i></p>		
Company you are providing a reference for: <u>Calvin, Giordano & Associates, Inc.</u>		
	Indicate:	"YES" or "NO"
1. Was the scope of work performed similar in nature?		YES
2. Did this company have the proper resources and personnel by which to get the job done?		YES
3. Were any problems encountered with the company's work performance?		NO
4. Were any change orders or contract amendments issued, other than owner initiated?		NO
5. Where all work tasks completed on time based on the original established timeline?		YES
6. Where the company personnel trained and ready to provide all the custodial services required?		YES
7. On a scale of one to ten (1-10), ten being best, how would you rate the overall work performance, considering professionalism, final product, personnel, resources. Rate from 1 to 10 (10 being the highest)		10
8. If the opportunity were to present itself, would you rehire this company?		YES
9. Please provide any additional comments pertinent to this company and the work performed for you: <i>Calvin, Giordano and Associates, Inc is a fantastic Company and its an absolute pleasur to work with them</i>		
Please Complete and return to the attention of: Procurement and Asset Management performancesurvey@cityofdoral.com		
<i>Omar Luna</i>	<i>Asst. City Manager</i>	
Print Name	Title	
<i>[Signature]</i>	<i>3/9/2026</i>	
Signature	Date	



Client
City of Miami
Miami Riverside Center (MRC)
444 SW 2nd Ave
Miami, FL, 33130

Contact Information at Time of Project:
Ryan Shedd
Chief of Comprehensive Planning
305.416.1193
RShedd@miamigov.com

Project Date
2023 - Ongoing

Services Provided
Comprehensive/Policy Planning
Public Outreach
Branding

Firm's Fees
\$ 242,150.00

Role
Prime

ENVISIONING 2035 COMPREHENSIVE PLAN UPDATE

City of Miami, FL

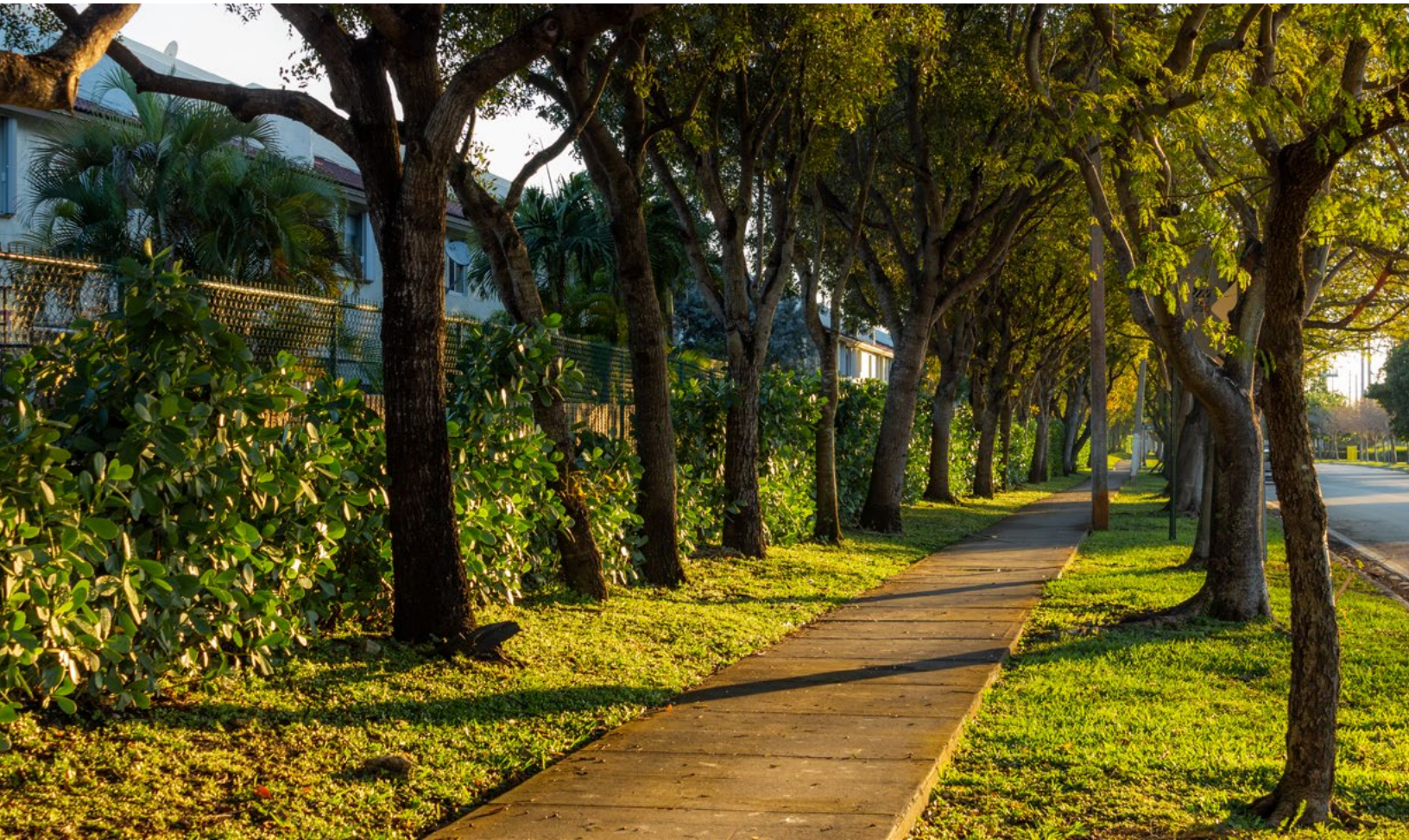
CGA provided technical, policy, and public outreach support to the City of Miami in amending and modernizing the Miami Comprehensive Neighborhood Plan (MCNP). The Envisioning 2035/2045 process is an EAR-based update, meant to incorporate changes in State law since the MCNP was last revised in 2015. However, the process also focuses on addressing new issues of growing importance both at the citywide and district level, including, but not limited to:

- Protecting the unique character and enhancing the livability of Miami's distinctive neighborhoods.
- Helping to meet the City's housing affordability crisis through innovative housing solutions.
- Improving multimodal transportation to relieve automotive vehicle congestion and provide viable mobility options.
- Preparing the City for emerging forms of transportation, such as drone deliveries and vertiport infrastructure.
- Continuing to make the City's public assets (and helping private property become) climate-change-ready through evolving best practices and innovation.

CGA's approach to assisting the City combined robust, innovative community engagement to inform policy-making with a focus on implementation and action.



SECTION 3



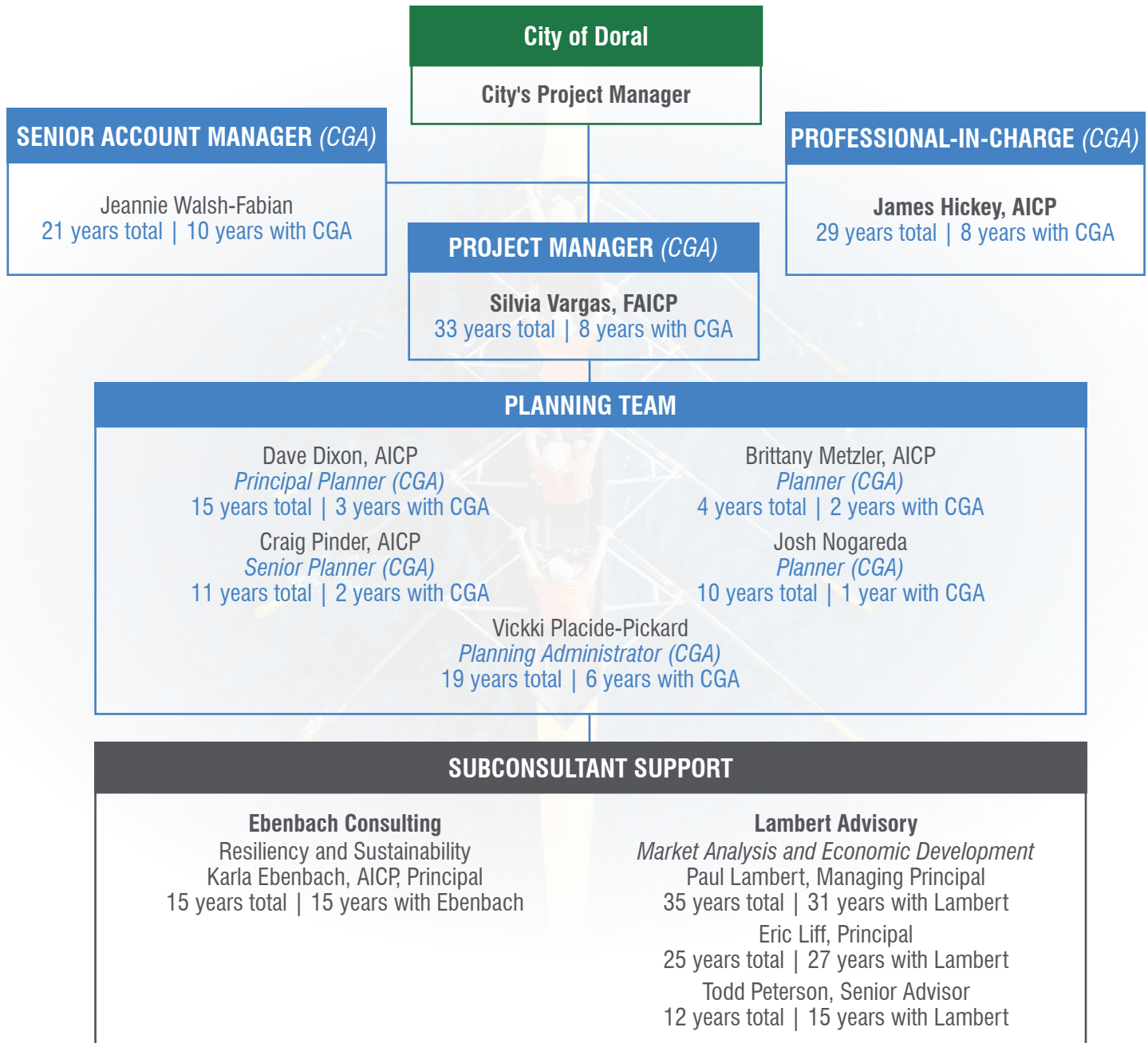
Organizational Chart



SECTION 3. ORGANIZATIONAL CHART

ORGANIZATIONAL CHART

The Organizational Chart provided below highlights our staffing plan, roles, hierarchy, and the organization of our project team. Our proposed team members have significant direct experience working as municipal employees and as contract staff members in jurisdictions throughout Florida. Individually, the professionals selected to serve the City excel in each of their backgrounds. As a team, they possess the professional capability to create and implement effective solutions to serve the interests of the City.



Résumés

Résumés for all staff are provided in the pages that follow, detailing their education, certifications, and experience.



SILVIA VARGAS, FAICP

Project Manager and Planning Administrator



Calvin, Giordano & Associates, Inc.
A SAFEbuilt COMPANY

33 YEARS OF EXPERIENCE

8 YEARS WITH THE FIRM

EDUCATION

MS, Urban Planning

University of Kansas

BA, Architectural Studies

University of Kansas

LICENSES & CERTIFICATIONS

American Institute of Certified Planners (FAICP)

Certified Planner #087875

U.S. Green Building Council

LEED Accredited Professional (Legacy)

WORK HISTORY

- **Planning Administrator**
Calvin, Giordano & Associates, Inc. (CGA), a SAFEbuilt Company
2018 - Present
- **President/Owner**
Silvia E. Vargas Community Planning, LLC
2016 - 2018
- **Senior Associate/Planner**
Wallace, Roberts & Todd
1996 - 2016
- **Senior Planner**
Monroe County
Marathon, FL
1993 - 1996

PROJECT EXPERIENCE

- **City Planner**
City of Miami Springs
Miami Springs, FL
Provides day-to-day planning support, development review, and management of special projects on emerging issues.
- **Principal Planner**
Future City: NoMi Beyond the Centennial
North Miami, FL
The Future City planning process honors North Miami's first 100 years and prepares for the next century. The updated plan emphasizes community health, climate resilience, housing affordability, and technology access. It is dynamic, user-friendly, and visually appealing.

- **Principal Planner**
Future Land Use Element (FLUE) and Future Land Use Map (FLUM) Update
Miami Shores, FL
Led a public-driven process to address inconsistencies in the Village's FLUE and FLUM, and updated the FLUE for the Comprehensive Plan Evaluation and Appraisal Review (EAR).
- **City Planning & Zoning Official**
North Bay Village Planning Services
North Bay Village, FL
Serves as the City's Planning and Zoning Official, handling daily planning and zoning services, and leading special projects like annexation studies and EAR-based Comprehensive Plan processes.
- **Principal Planner/Public Engagement**
Town Center North Overlay Re-Visioning
Sunny Isles Beach, FL
Led the execution of a values-driven public engagement re-visioning project for the City.
- **Principal Planner/Public Engagement**
Indiantown Land Development Code
Indiantown, FL
Developed and implemented the public outreach and information program for CGA-led Land Development Code preparation process—the Village's first.
- **Principal Planner/Public Engagement**
Urban Form & Density Study
Wilton Manors, FL
Created public engagement activities for a study on increasing density in Wilton Manors, ensuring compatibility and protecting single-family neighborhoods.
- **Principal Planner/Public Engagement**
PlanIT Pompano!
Pompano Beach, FL
Developed & implemented the public engagement strategy the City's Comprehensive Plan Update.
- **Principal Planner/Public Engagement**
Zoning Code Update
Pembroke Pines, FL
Created the public outreach and engagement plan for a CGA project to update the City's 50-year-old Zoning Code.

- **Principal Planner**
Transit-Oriented Development District (TODD)
South Miami, FL
Led the preparation and testing of an amendment to modernize South Miami's TODD zoning district using massing studies.
- **Principal Planner/Public Engagement**
Land Use Plan, Major Street Plan and Ordinances Update
Mobile, AL
Assisted the City of Mobile in updating the City's Future Land Use Plan and Major Street Plan.

MEMBERSHIPS & AFFILIATIONS

- **President-Elect of the AICP Commission**
- **Former Director at Large of the APA Board**
- **Former AICP Commissioner**



JAMES "JIM" HICKEY, AICP

Director, Planning Department



Calvin, Giordano & Associates, Inc.
A SAFEbuilt COMPANY

29 YEARS OF EXPERIENCE

8 YEARS WITH THE FIRM

EDUCATION

MA, Urban Planning

Virginia Commonwealth University

BS, Geography and History

University of Massachusetts

LICENSES & CERTIFICATIONS

American Institute of Certified Planners (AICP)

Certified Planner #015985

WORK HISTORY

Director of Planning

Calvin, Giordano & Associates, Inc. (CGA), a SAFEbuilt Company
2020 - Present

Planning Administrator

Calvin, Giordano & Associates, Inc. (CGA), a SAFEbuilt Company
2018 - 2020

Assistant Director of Development Services

City of Coral Springs, FL
2007 - 2018

Principal Planner

Broward County, FL
2001 - 2007

Senior Project Manager

City of Somerville, MA
1996 - 2001

PROJECT EXPERIENCE

Development Services Director

City of Weston, FL

Provides ongoing planning assistance for the City, including site plan review and preparation of reports and analysis for the City Commission. Serve as the City's appointee on the School Board of Broward County's Staff Working Group.

Planning Director

City of Lighthouse Point, FL

Collaborated with the City and a developer to redevelop Lighthouse Point Yacht Club into a mixed-use site. This project involved amending the comprehensive plan map and text, rezoning the property, creating a new zoning district, reviewing the site plan, and finalizing a developer's agreement.

Project Manager

City of Pompano Beach, FL

Collaborates with the City to review large-scale Planned Development applications, offering technical analysis and site plan reviews. Also, prepares staff reports and presents these applications to the Planning and Zoning Board and City Commission.

Planning Consultant

City of Wilton Manors, FL

Completed the City's Urban Form and Density Report, which established where and how future redevelopments should occur. Other activities/services provided include drafting regulations for the implementation of the Form and Density Report rezoning of a diverse mixed-use area and two land use plan amendments to establish density requirements, increase density, and expand the City's mixed-use land use districts.

City Planner

City of West Park, FL

Completed an adoption of regulations to rezone the City's expanded Transit-Oriented Corridor (TOC), including public involvement, preparation of code language, and presentations to the Planning and Zoning Advisory Committee as well as the City Commission. This project included public engagement and dealt with many issues facing the City, including disinvestment, redevelopment opportunities as well as concerns with gentrification.

City Consultant

City of Margate, FL

Completed an update to substantial portions of the City's Code. The City had not completed a thorough review of the Code in over 30 years, and the proposed changes provide a modern, unified land development code that is clear, concise, and easily understood by City residents.



DAVID "DAVE" DIXON, AICP

Principal Planner

15 YEARS OF EXPERIENCE

3 YEARS WITH THE FIRM



Calvin, Giordano & Associates, Inc.

A SAFEbuilt COMPANY

EDUCATION

MA, Urban Planning

University of California, Los Angeles

BA, Geography

University of California, Santa Barbara

LICENSES & CERTIFICATIONS

American Institute of Certified Planners

Certified Planner #028501

WORK HISTORY

- **Principal Planner**
Calvin, Giordano & Associates, Inc., a SAFEbuilt Company
2023 – Present
- **Planner**
Cushing Terrell
2012 – 2022
- **Research Associate**
cityLAB, UCLA Department of Architecture and Urban Design
2010 – 2012
- **Intern**
City of Los Angeles, CA
2010

PROJECT EXPERIENCE

- **Town Planner**
Redington Shores, FL
Manages the planning and zoning department and provides development review services. Includes land development code and Comprehensive Plan updates to facilitate post-storm resiliency and streamlined rebuilding.
- **Town Planner**
Redington Beach, FL
Oversees on-call and long-range planning services and zoning permit review, including land development code and Comprehensive Plan updates to facilitate post-storm resiliency and streamlined rebuilding
- **City Planner**
Lighthouse Point, FL
Manages all current planning, zoning, and development services, including permit and site plan review, land development code updates, and EARs. Liaison to the City's Economic Development Committee and Marine Advisory Board.
- **Barrier Island Feasibility Analysis**
Hollywood, FL
Analyzing zoning, existing built environment, real estate market and development patterns to evaluate the feasibility of development scenarios around several nodes across the barrier island.

- **Land Development Code, Comprehensive Plan, and Master Plan Update**
Hallandale Beach, FL
Updating the City's zoning code, maps, development review process, standards, and vision documents to provide a complete suite of regulatory updates informed by community and stakeholder engagement
- **Land Development Code Update**
Margate, FL
Updated and reorganized the zoning and development regulations for clarity, legibility, and user-friendliness
- **Riviera 2040 Comprehensive Plan Update**
Riviera Beach, FL
Updated the City's long-range plan to refresh community vision and values. The plan balanced neighborhood health with industry and environmental resiliency, all informed by broad community engagement.
- **Comprehensive Plan Update**
St. Lucie County, FL
Updating the countywide long-range plan utilizing a specific analysis of land development potential within and outside of the Urban Service Boundary to evaluate the feasibility of extension.
- **Miami Comprehensive Neighborhood Plan and EAR Update**
Miami, FL
Updated the goals, objectives, and policies for the citywide plan for growth and redevelopment over 10- and 20-year planning timelines

MEMBERSHIPS & AFFILIATIONS

- **Member**
American Planning Association
- **Member**
Urban Land Institute



CRAIG PINDER, AICP

Senior Planner



Calvin, Giordano & Associates, Inc.
A SAFEbuilt COMPANY

11 YEARS OF EXPERIENCE

2 YEARS WITH THE FIRM

EDUCATION

BS, Architecture

Florida Atlantic University

WORK HISTORY

- **Senior Planner**
Calvin, Giordano & Associates, Inc. (CGA), a SAFEbuilt Company
2024 – Present
- **Senior Planner**
City of Boynton Beach, FL
2023 – 2024
- **Urban Planner/Planner II**
City of Boynton Beach, FL
2019 – 2023
- **Transit Oriented Development (TOD) Planner (Planner III)**
City of Fort Lauderdale, FL
2018 – 2019
- **Transportation Planner (Planner I)**
City of Fort Lauderdale, FL
2016 – 2018
- **Transportation Intern**
City of Fort Lauderdale, FL
2015 – 2016

PROJECT EXPERIENCE

- **Village Planner**
Land Use Plan Amendment
North Bay Village, FL
Provides professional guidance and support to elected officials, appointed boards, Village leadership, and the public on matters related to planning, zoning, and land use. Manages and responds to inquiries regarding the Village's land use and zoning regulations, including but not limited to Comprehensive Plan and Unified Land Development Code amendments, site plan and zoning approvals, variance requests, and related topics.
- **Planning Consultant**
South Miami, FL
Manage application request to rezone approximately 0.38-acre property at 6540 Manor Lane from Duplex. Residential to Townhouse Residential to facilitate the development of the parcel for a townhome project

- **Planning Consultant**
Old City Hall Analysis
Homestead, FL
Conducted a comprehensive analysis of the Old City Hall site, including the compilation of data on land use, zoning, and applicable regulations, with a focus on density, intensity, and height. The analysis included a comparative assessment of development capacity under each regulatory framework, presented in both tabular and graphic formats to illustrate potential development scenarios.
- **Planning Consultant**
Land Use Plan Amendment
Lauderhill, FL
Manage Comprehensive Plan map amendment to the City's Land Use Plan along with a concurrent amendment to the Broward County Land Use Plan Map to modify the future land use designation of approximately 132.57 gross acres from Commercial Recreation to Irregular Residential to allow for a maximum of 888 dwelling units.
- **Senior Planner**
Multipurpose Sports Complex Impact Analysis
Boynton Beach, FL
Evaluated the potential impacts of a proposed multipurpose sports complex, focusing on land use compatibility, consistency with the City's long-term vision, housing, transportation, infrastructure, public services, and environmental sustainability.
- **Project Manager**
Ft. Lauderdale, FL
Managed consultant team for the Complete Streets Mobility Plan Mobility Fee update; Project Manager/Planner for the first two approved Live Local projects in Palm Beach County: 1. "The Dune Apartments" mixed-use development and 2. "The Dune Residences" containing 38 townhome; Project Planner/Manager for the Foundry Commercial Class-A Industrial Development which included approximately 457,000 square feet of industrial warehouse space; Project Planner/Manager for an 8-unit Townhome Development which included the following applications: New Major Site Plan, New Master Plan, Future Land Use Map Amendment, Rezoning, Community Design Appeal, and Variance; Present major development applications to the City Commission at the City Commission Meetings; train entry-level staff (Planner I & Zoning Technician); Prepare amendments to the Land Development Regulations; Process Certificates of Conformity; Assist with Plat reviews; Serve as staff liaison to the Historic Resources Preservation Board; continue to serve as City liaison to the Vision Zero Advisory Committee at the Palm Beach Transportation Planning Agency.



BRITTANY METZLER, AICP

Planner



Calvin, Giordano & Associates, Inc.

A SAFEbuilt COMPANY

4 YEARS OF EXPERIENCE

2 YEARS WITH THE FIRM

MULTILINGUAL ENGLISH-SPANISH-GERMAN

EDUCATION

Master of Public Administration

Florida Gulf Coast University

BA, Political Science, Philosophy, and German

University of Miami

LICENSES & CERTIFICATIONS

AICP Candidate

CNU-A

WORK HISTORY

- **Planner**
Calvin, Giordano & Associates, Inc. (CGA), a SAFEbuilt Company
2024 – Present
- **Planner I; Planning Intern**
City of Punta Gorda
2022 – 2024

PROJECT EXPERIENCE

- **Planner**
General Planning Services
Lighthouse Point, FL
Provide planning, zoning and development services which include permit and site plan review, land development code updates and Comprehensive Plan EAR updates.
- **Planner**
City Land Development Code Rewrite
Hallandale Beach, FL
Assisted in drafting the Land Development Code Rewrite to along with the City Comprehensive Plan, Design Guidelines and Master Plan Updates.
- **Planner**
Land Development Regulations Update 2023
North Miami, FL
General support services for the City to update its planning, zoning, and land use regulations.
- **Planner**
Punta Gorda, FL
Drafted major portions of the City's Comprehensive Plan updates in 2023/2024, served as staff lead, supervising the consultant's work product and submitting the update to the state. Drafted revisions to the subdivision and platting regulations to align with Florida Statutes. Guided the completion of the Parks and Recreation Master Plan by supervising and directing the City's consultant..

MEMBERSHIPS & AFFILIATIONS

Member

American Planning Association, Broward Chapter
 Florida APA
 Florida Planning and Zoning Association
 Congress of the New Urbanism
 Broward County MPO TAC

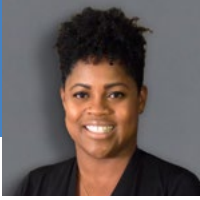
AWARDS & RECOGNITION

Daniel Burnham Award of Merit for a Comprehensive Plan (Small Jurisdiction) for City of Punta Gorda Comprehensive Plan 2045

American Planning Association, Florida Chapter

Outstanding Study/Plan for City of Punta Gorda Comprehensive Plan 2045

Florida Planning and Zoning Association



VICKKI PLACIDE-PICKARD

Planning and Grant Administrator



Calvin, Giordano & Associates, Inc.
A SAFEbuilt COMPANY

19 YEARS OF EXPERIENCE

6 YEARS WITH THE FIRM

EDUCATION

MS, Public Administration

Florida Atlantic University

BS, Health Administration

Florida Atlantic University

LICENSES & CERTIFICATIONS

Certified Housing Development Professional

#0812-03

WORK HISTORY

- **Planning and Grant Administrator**
Calvin, Giordano & Associates
2020 - Present
- **Director of Legislative and Community Affairs**
City of Deerfield Beach
2015 - 2020
- **Community Development and Housing Administrator**
City of Coral Springs
2013 - 2015
- **Community Development Coordinator**
City of Coral Springs
2005 - 2013
- **Special Projects Coordinator**
Community Redevelopment Associates of Florida, Inc.
2004 - 2005

PROJECT EXPERIENCE

- **Planning Consultant**
City of Lauderdale
Provides ongoing planning assistance to the City including review zoning and land use applications, site plan review, preparation of reports and analysis for the City Planning and Zoning Division
- **Planning Consultant**
City of Margate
Currently working with the City on an update to substantial portions of the City's Code
- **Planning Consultant**
St. Lucie County
Completed the County's Emergency Management Local Mitigation Strategy which identifies the natural hazards that may affect the county and assesses risks and vulnerabilities of the natural hazards

Legislative and Community Affairs Director

City of Deerfield Beach

Developed and implemented the City's intergovernmental relations efforts and oversaw the City's Grant Program, community outreach and Affordable Housing Programs

Community Development and Housing Administrator

City of Coral Springs

Developed and managed community development and affordable housing programs; co-authored the City's Affordable Housing Ordinance prepared the housing, intergovernmental and capital improvement elements of the Comprehensive Plan and Evaluation Appraisal Report

Lighthouse Point Planning Consultant

City of Lighthouse Beach

Currently working with the City to update its Water Suppl Plan pursuant to state statutes in order to strengthen the links between regional water supply plans and comprehensive plans prepared by local governments

MEMBERSHIPS & AFFILIATIONS

Member

American Planning Association (APA)- Florida Planning Association

Member

Florida Atlantic University School of Public Administration

Member

Florida Community Development Association Board

Member

National Forum for Black Public Administrators - South Florida Chapter

Member

Grant Professional Association



JOSH NOGAREDA

Planner



Calvin, Giordano & Associates, Inc.

A SAFEbuilt COMPANY

10 YEARS OF EXPERIENCE

1 YEAR WITH THE FIRM

ENGLISH-SPANISH BILINGUAL

EDUCATION

BS, Architecture and Urbanism

National University of La Plata
Buenos Aires, Argentina

LICENSES & CERTIFICATIONS

Construction Project Management, Columbia
University/Online

OSHA 30 Hours Outreach Training Program
60 Hour Real Estate Principles and Practices
Course

Connecticut Department of Energy & Environmental Protection Aquifer
Protection

Technical Area Program

WORK HISTORY

- **Senior Planner**
Calvin, Giordano & Associates, Inc., a SAFEbuilt Company
2025 – Present
- **Land Use Inspector**
City of Stamford, CT
Stamford, CT
2024 – 2025
- **Head of Permit Operations**
PermitFlow
Remote
2023 – 2024
- **Land Use Planner**
City of Norwalk, CT
Norwalk, CT
2021 – 2023
- **Zoning Technician**
City of Norwalk, CT
Norwalk, CT
2020 – 2021
- **Project Manager**
La Pietra
Brookfield, CT
2018 – 2020
- **Technical Drafter/Estimator**
O & G Industries
Fairfield County, CT
2016 – 2018

PROJECT EXPERIENCE

- **Planner**
Calvin, Giordano & Associates, Inc., a SAFEbuilt Company Contract with
the City of Homestead, FL
- **Planner**
Calvin, Giordano & Associates, Inc., a SAFEbuilt Company Contract with
the Village of Indian Creek, FL
- **Planner**
Calvin, Giordano & Associates, Inc., a SAFEbuilt Company Contract with
the City of Miami Springs, FL
- **Planner**
Calvin, Giordano & Associates, Inc., a SAFEbuilt Company Contract with
the City of North Bay Village, FL
- **Planner**
Calvin, Giordano & Associates, Inc., a SAFEbuilt Company Contract with
the Village of Palmetto, FL

Paul Lambert, Managing Principal

Education: Master City Planning, Massachusetts Institute of Technology (Cambridge, Massachusetts, 1991); Bachelor of Arts, Urban & Regional Planning, Miami University (Oxford Ohio, 1989)

Paul Lambert founded Lambert Advisory in 1995 and is engaged by clients to provide expert market, financial, and *strategic* guidance associated with real estate and economic development efforts. Paul's clients have included Samsung Corporation, The Queen Emma Foundation, University of Pennsylvania, Harvard University, Port of Miami, as well as the cities of New York, New Orleans and Tampa. He has served as advisor to sovereign wealth funds and some of the nation's largest charitable trusts. Between 2005 and 2007, Paul managed the post-Hurricane Katrina neighborhood rebuilding planning process ('Lambert Plans') on behalf of the City of New Orleans. Currently, Paul is heading the development of Miami Wilds, a theme park and associated entertainment development with an estimated \$1.0 billion investment requirement adjacent to Zoo Miami. Paul holds a BA from Miami University in Ohio. As an undergraduate he was a Beaver Fellow at the London School of Economics and graduated from the Massachusetts Institute of Technology with a Master Degree in City Planning.

CAREER

(1995-present) Managing Principal. Lambert Advisory LLC. Built general real estate and advisory practice from a single person firm to multi-office corporation which maintains global private and public sector client base. Primary areas of focus include market and financial feasibility analysis, economic development, joint venture and partner identification and public/private venture structuring for public and private sector clients. Extensive experience among a diverse range of real estate uses including but not limited to: housing, retail/entertainment, office, industrial, hotel, marina, recreational and cultural. Major private sector clients include Swire Properties, Simon Group, Royal Caribbean, Carnival Corporation, MANA, and Samsung Corporation. Notable public sector clients include City of Pompano Beach, Miami Dade County, City of Miami, City of Hollywood, City of Hallandale Beach, City of Ft. Lauderdale, City of Boca Raton, New York Economic Development Corporation and the City of New Orleans.

(1991-1995) Consultant, Senior Consultant, Manager. Arthur Andersen LLP/Goodkin Research Responsible for conducting and managing real estate and economic analysis throughout United States, the Caribbean, and Latin America in Real Estate Services Group of Arthur Andersen, LLP. Managed teams of staff related to large scale due diligence efforts. Major clients included: GE Capital, Swire Properties, Wharf Holdings, Exxon/Trammell Crow, and Arvida Properties.

SELECT SPEECHES & PUBLICATIONS

- Harvard Business School Panel Member, Institutional & Government Sustainability Policy Trends, 2008
- Woodrow Wilson International Center for Scholars. Urban Poverty Alleviation Strategies, 2004
- Center for Architecture, New Orleans Now, New York, NY, January 2007

Eric Liff, Principal

Education: Bachelor of Science, Real Estate Management & Development; University of Southern California, Los Angeles, CA. 1990

Eric Liff brings 25 years of experience providing economic and financial advisory services to both the private and public sectors. He has worked with numerous national and international corporations providing economic, strategic and investment guidance in real estate acquisition, development planning and asset repositioning. His advising work also includes mixed-use and resort development throughout the U.S., Central America and the Caribbean. Over the course of his career, Eric has served as project manager to more than fifty municipal and governmental agencies on initiatives ranging from economic development and neighborhood revitalization to complex financial and partnership structuring.

CAREER

(1999 to Present) Principal. Lambert Advisory, LLC. Principal of this global economic and real estate advisory firm. Primary areas of focus include master planning and land use strategy, market and financial feasibility analysis (including residential, commercial, hospitality, and marinas), affordable housing, transaction/partnership structuring, and operations analysis. Major private and/or not-for-profit clients include: Swire Properties, WC Bradley Companies, Madison Marquette, LendLease, among others, Notable public sector clients include City of Miami, City of Naples, Broward MPO, City of Hollywood and City of St. Petersburg.

(1998 to 1999) Director of Acquisitions. WorldStar Resorts, LLC. WorldStar is a resort/vacation ownership development Company, an entity of Starwood Capital. Responsible for acquisition and development activity, including corporate and/or asset identification, deal structuring, demand analysis, due diligence and strategic positioning.

(1996 to 1999) Manager. KPMG Peat Marwick, LLP. Manager in the Real Estate Consulting Group of KPMG Peat Marwick and actively involved in acquisition, disposition, and underwriting engagements for firms such as CS First Boston, Morgan Stanley, Prudential, and Heller Financial. Additionally, Mr. Liff has managed a number of major workout transactions and litigation related support engagements.

Member: Urban Land Institute (ULI); Florida Redevelopment Association (FRA)

Todd Peterson, Senior Advisor

Education: Master in Urban & Regional Planning, University of New Orleans (New Orleans, Louisiana. 2008); Bachelor of Science, Natural Resource Management, Colorado State University (Fort Collins, Colorado 2000).

Todd Peterson has over 15 years of experience in GIS mapping, coordination, analysis, and development. He also has an equivalent amount of time in transportation planning including TDM, transit, bicycle/pedestrian, and trail planning and development. His skills extend from property taxation and real estate analysis to transit planning routing and implementation. He is highly skilled at creating GIS data as well as synthesizing existing GIS data into useful datasets.

CAREER

(2014 to Present) Senior Advisor. Lambert Advisory, LLC. Primary areas of focus include developing and managing GIS-based maps for research and analysis for planning development and engineering markets based on location, demographics, and economics, conducting fieldwork and research including plan writing, infrastructure inventory/recommendation and analysis.

(2010-2016) Contractor, OV Consulting and UrbanTrans. Both OV Consulting and UrbanTrans offer transportation planning services nation-wide. Primary duties include development and management of GIS-based maps for planning, transit, TDM studies, and engineering projects, fieldwork and research including bicycle and pedestrian infrastructure inventory/recommendation and parking and TDM analysis. Major projects such as CDOT's high speed rail studies ICS/AGS, Lakewood Mobility Plan, Fort Collins Bike Share Study.

(2010-2014) Executive Director, Clear Creek Coalition for Sustainable Development. Clear Creek Coalition for Sustainable Development was a grass roots organization formed to help organize community support for investment in transit and revitalization of underserved areas by encouraging sustainable, livable, attractive, walkable, and mixed-use development by community and governmental involvement. It provided community support for the largest TOD project in Adams County in coordination with RTD's FasTracks. Primary duties included conducting advocacy, petitioning, and public meeting facilitation for partners and neighborhood residents, and managing the daily activities of the nonprofit such as communications, finances, and outreach.

(2009-2010) Bicycle and Pedestrian Planner/GIS Manager, Greenways Inc.

(2008-2009) Bicycle and Pedestrian Coordinator City of Winston Salem, North Carolina

CERTIFICATIONS, AFFILIATIONS AND MEMBERSHIPS

- Received "Designing Streets for Pedestrian and Bicycle Safety" certification in June 200
- Florida Master Naturalist Program-Completed Advanced Master Naturalist Certification 2016
- Association of Pedestrian and Bicycle Professionals (APBP) Member, 2009-2015



Karla A. Ebenbach AICP, LEED Green Associate

- *Highly qualified urban planning consultant*
- *15+ years in regional and local project management*
- *Sustainability and resilience policymaking specialist*
- *Expert in strategic planning, engagement, and policy + code development*
- *Public, private and philanthropic sector planning experience*
- *Excellent writing, communications + facilitation skills*

Areas of Expertise

Project Management Government Consulting Resilience Initiatives	Strategic Planning Policy Development Communications Management	Environmental Sustainability Stakeholder Relations Network Development
---	---	--

Career Experience

Ebenbach Consulting LLC, Miami, Florida
President

2019 – Present

Develops strategic and policy products for private and public sector clients. Directs full scope of leadership, management, engagement, facilitation, and communication services. Analyzes complex opportunities, issues, resources, and shifting conditions. Enables resilient and sustainable future communities facing environmental and socioeconomic challenges. Drives American Planning Association policy and continuing education projects. Recent work types:

- *Code updates in West Palm Beach, North Miami and Pompano Beach, for urban reinvestment, resilient development practices, and other objectives*
- *Comprehensive planning and policy development for diverse jurisdictions, including Sanibel, Groveland, Riviera Beach, North Miami, Biscayne Park, Opa-locka, and Turks and Caicos*
- *Public engagement and hearing process facilitation*
- *White papers on resilience policy, municipal regulatory action, and urban reinvestment*
- *Planning and strategy for climate vulnerabilities*

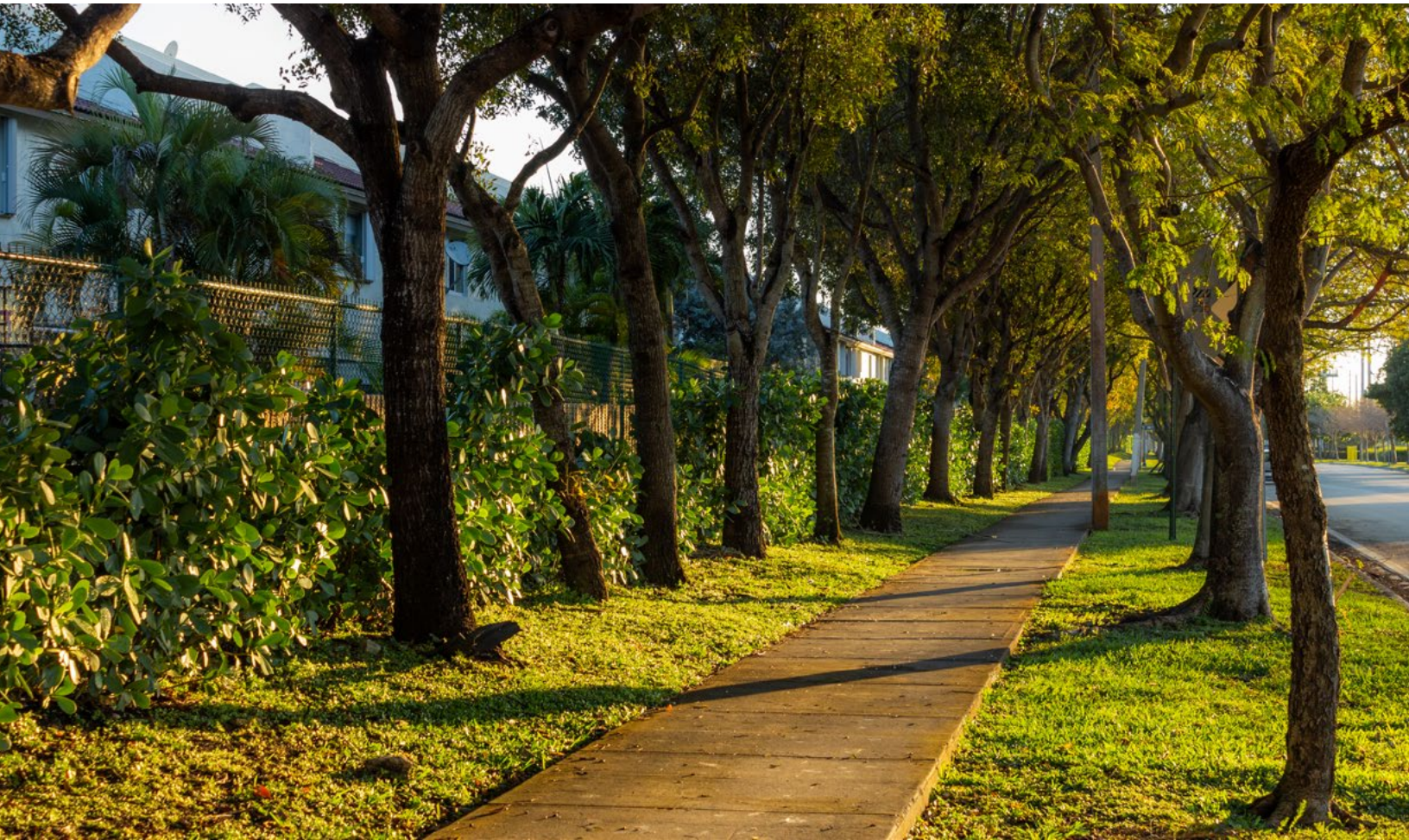
Additional Experience

Collins Center for Public Policy: Funders' Network for Smart Growth and Livable Communities & The Smart Growth Partnership, Miami, Florida
Senior Project Manager

Fostered joint learning, cooperation, and action across the philanthropic and development communities. Implemented nationwide learning and networking events on behalf of member foundations, guests, and partners. Commissioned white papers relating urban sprawl and disinvestment to quality of life, local and regional economics, and environment. Managed innovative urban development project exploration in Southeast Florida, building relationships between local urban stakeholders.

- *40+ successful proposals, driving organization from 7 foundations to 60+*
- *Policy and practice solutions to enable superior philanthropic action*
- *Analysis of local conditions for new, “enlightened” investments*

SECTION 4



Summary of Projects Completed



SECTION 4. SUMMARY OF PROJECTS COMPLETED

CGA employs a proven approach which emphasizes communication, project monitoring, and quality control to ensure that projects are completed on- time and within budget, and which delivers exceptional work products that meet the needs and desires of our clients. We are cognizant of the importance of providing exceptional customer services that fit the immediate need of the unique situations that arise in municipal planning offices. We are also aware that services and work products rendered should generate solutions that are implementable that consider the regulatory and budgetary realities of design solutions. We understand that successful implementation of any project is driven not just by which is desired, but by that which is achievable.

Schedule Control

Weekly internal coordination meetings keep all project managers aligned on active assignments, ensuring that resources can be reassigned quickly to meet City timelines. Each task assignment begins with a structured kickoff to confirm scope, deliverable expectations, and schedule. CGA uses Microsoft Project to sequence tasks specific to each scope needed. Our team has extensive knowledge of the work breakdown components for all the City's need scope items, such as comprehensive plan updates, LDC cleanup, evaluation of land use amendments, and preparation of staff reports. This allows us to better consider timelines, breakout needs into phases, and identify dependencies early. Potential risks—such as external review delays or agency coordination issues—are escalated immediately, enabling the Project Manager to adjust resources or request City direction promptly.

Availability to the City across all staff proposed means that multiple planning team member can be utilized to meet City needs. Our web-based project management system provides real-time control over all project components—including accounting, scheduling, and resource allocation—from any internet-connected device. It maintains live updates on task and project budgets, earned-to-date values, work in progress, and estimates to complete. The system further enables project managers to allocate appropriate and available staff, displaying real-time availability and commitments. With this visibility, we can quickly coordinate with the City to deliver rapid support during peak workloads, vacancies, special initiatives, or whenever surge capacity and interim staffing are needed.

Budget Management and Cost Control

Budget oversight begins with confirming scope and expected effort for each assignment—whether a code amendment, comprehensive plan analysis, surplus-staffing assignment, or processing of a major entitlement. CGA develops cost estimates at milestone stages using current unit pricing and workload benchmarks, adjusting for changing market conditions. If a task risks exceeding budget due to scope expansion or external delays, CGA immediately presents options such as refinement of assumptions, phasing, or alternative approaches to maintain alignment with City fiscal goals.

Planning Work Delivered On-Time and Within Budget

Below are just a few planning-specific projects our team has completed on-time and within budget.



**City of Pompano Beach
Comprehensive Plan
Update**



**City of Oldmar
Comprehensive Plan
Update**

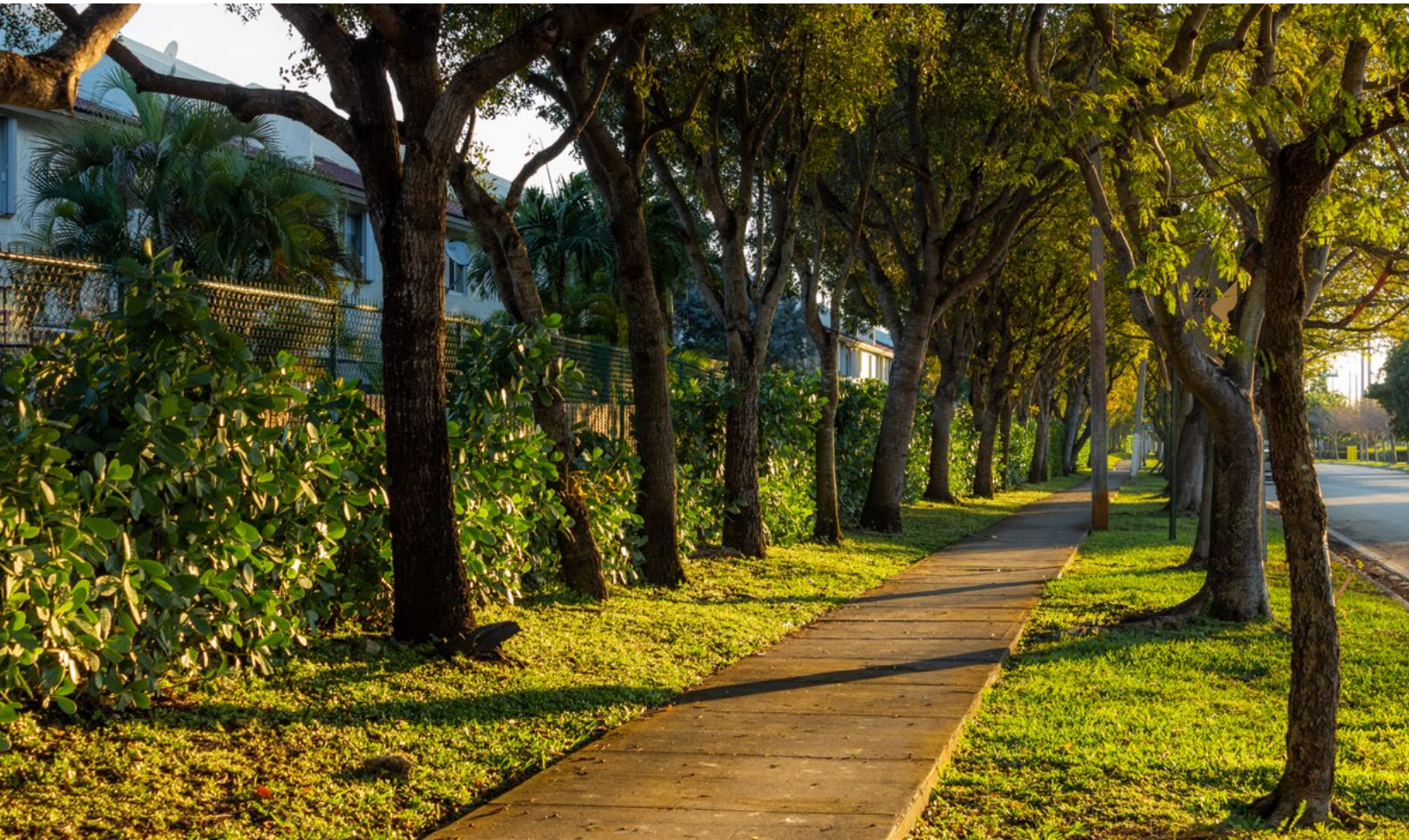


**City of Leesburg
Comprehensive Plan
Update**



**City of Wilton
Manors Urban Form
and Density**

SECTION 5



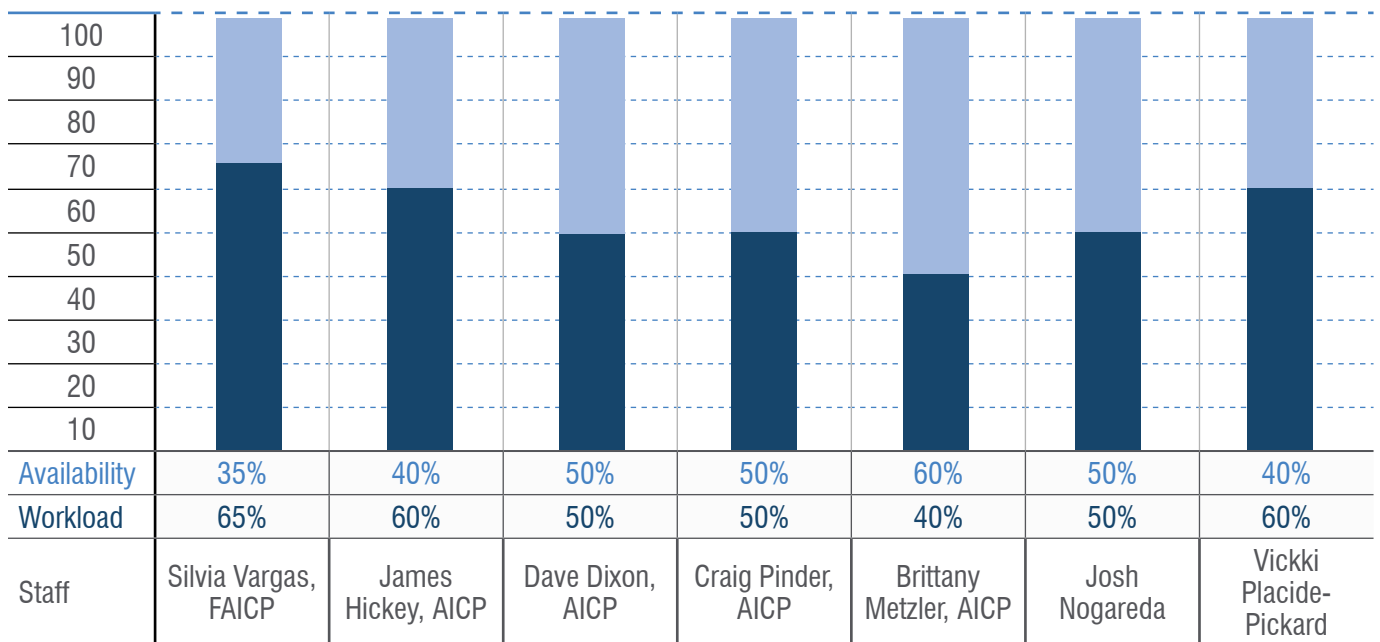
Availability



SECTION 5. AVAILABILITY

CURRENT AND ANTICIPATED WORKLOADS AND AVAILABILITY

CGA has sufficient qualified staff to support the services needed under this contract with the City. We use a number of project- and time-tracking tools to ensure that staff's workload does not exceed certain percentages, given our firm's need to balance long-term project-specific commitments and fulfillment of on-call contract deliverables. We maintain this strategy to allow us to meet the impromptu and unexpected demands of all of our clients without sacrificing the needs of others. CGA affirms that the City will be part of our team's availability, and that the City will access to our top level management personnel. Provided below is the projected availability of our team members to provide services to the City, including additional activities and assignments.



From the outset, CGA has demonstrated an unparalleled level of professionalism and competence...In all my interactions with CGA, I have yet to identify a single weakness. Their commitment to excellence is evident in every aspect of their work.

— Quentin Pough, CPRP
Director of Parks, Recreation & Culture, City of South Miami, FL





ANTICIPATED OUTSIDE SUPPORT (SUBCONTRACTORS)

CGA anticipates the need two subcontractors to fully complete the planning and zoning work enumerated by the City in the Scope of Services. These two subcontractors include the following:

1 Lambert Advisory

Founded in 1995, Lambert Advisory is an internationally recognized real estate and economic advisory firm with offices in Boston, MA and Miami, FL. Established on a foundation of knowledge, data, and experience, Lambert works collaboratively with clients and partners to transform places and build stronger communities.



Lambert is passionate about the work they do and are vested in positively impacting people's lives and contributing to the communities in which they work through data guided strategies. They are considerate and aware of client and community needs and are steadfast in our dedication to each individual project and its outcomes.

Their history of proven success and long-lasting relationships with clients and colleagues has yielded the trust and loyalty of these partnerships. Most importantly, Lambert Advisory's work has always been built on a foundation of deep research. Their research, and pragmatic approach to applying that research, affords us the ability to offer clients educated and objective guidance based on the most robust information available.

Whether working at home or abroad, they approach all they do with objectivity, diligence, and care.

Proposed Lambert staff will include:

- Paul Lambert, Managing Principal – r sum  on page 42 | **10% availability**
- Eric Liff, Principal – r sum  on page 43 | **20% availability**
- Todd Peterson, Senior Advisor – r sum  on page 44 | **35% availability**

2 Ebenbach Consulting

Ebenbach Consulting is a highly qualified and dynamic professional consulting firm with 15+ years' experience in regional and local urban planning project management and consulting, with a specialty in sustainability & resilience policy making with proven expertise in strategic planning and execution, stakeholder engagement, and policy development.



Ebenbach is dedicated to preparing communities and regions for the future and improving quality of life for all residents. Led by President, Karla A. Ebenbach, AICP, LEED Green Associate the firm meets challenges in communities by supporting the planning process and strategically taking account of opportunities, issues, resources and shifting conditions.

Ms. Ebenbach brings leadership to policy development in support of community resilience, promotes collaborative problem-solving, and offers expertise on an array of urban planning topics. She has maintained AICP certification for over 20 years and holds a Master's Degree in Urban Planning from Harvard University Graduate School of Design and is a certified LEED Green Associate. Ms. Ebenbach also served as contributing author to the 2021 guide for professionals on how best to incorporate climate adaptation and mitigation practices into their practice of planning. She was the primary contributor to the "Interwoven Equity" and "Responsible Regionalism" policy sections of the guide. Ebenbach Consulting is a 100% woman-owned business, designated a Disadvantaged Business Enterprise in the State of Florida, and based in Coral Gables, Florida.

Ms. Ebenbach's r sum  is provided on page 45. **She has 35% availability.**



SUPPORT AWARDED PROPOSER BY THEIR TRADE

CGA's needs for subconsultant support is likely to occur at the following Scope of Service items:

Lambert Advisory | Economic and Market Analysis

- Scope Item B. Executive/Director Level Advisory etc.
- Scope Item C. Comprehensive Plan and Implementation
- Scope Item H. Special projects/Emerging issues

Ebenbach Consulting | Resilience and Sustainability

- General Planning Support as needed
- Scope Item A. On-call staff augmentation
- Scope Item C. Comprehensive Plan and Implementation
- Scope Item D. Preparation of short- and long-term planning recommendations etc.
- Scope Item H. Special projects/Emerging issues
- Scope Item I. Deliverables & Knowledge transfer

Managing Subconsultants and Subcontractors

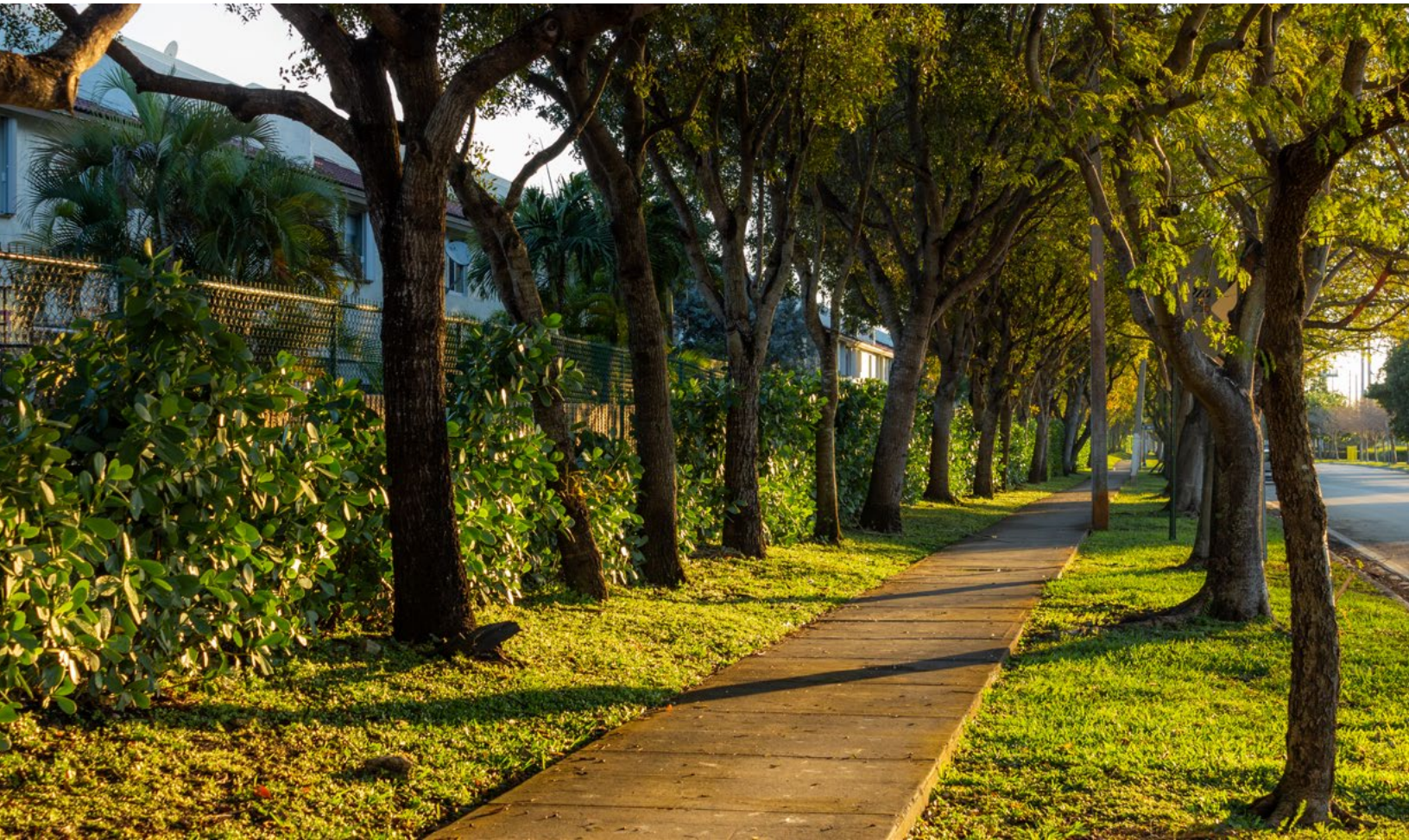
Subcontracting must be effectively managed. Most issues between prime and subcontractors stem from unclear scope and expectations upfront, miscommunication, and lack of regular updates. CGA has established prior successful project relationships with many subconsultants, and has worked with Lambert Advisory and Ebenbach Consulting on a number of planning projects and contracts. CGA views subconsultants as integral to overall success rather than distinct elements; they provide important information and input to ensure projects are delivered on schedule and to the highest professional standard of care. We ensure that subconsultants are included on all necessary project information proactively, and are promptly updated on scope, schedule, or budget changes.

Regular project communication keeps the project and subconsultant team well-informed, coordinated across disciplines, and on schedule. Meetings happen at regular intervals, with accountability for each element of an assigned project, and documentation milestones established and measured to track work and work completion. These meetings also give subconsultants a platform to express concerns regarding schedule, quality of work, general project issues, and potential disputes.

CGA works very closely with our subconsultants, listens to feedback, and possesses the professional experience and expertise to guide subconsultants where needed, as well as hold them accountable for the quality of their work. The commitment is to function as a cohesive project team and to work to ensure everyone remains aligned on scope, standards, and project steps.



SECTION 6



Additional Requirements

1. Previous or Current Litigation
2. Certifications
3. Occupational License



SECTION 6. ADDITIONAL REQUIREMENTS

PREVIOUS OR CURRENT LITIGATION

Although in the normal course of business, CGA is involved in litigation from time to time, we have never been involved in litigation that would affect the performance of the services contemplated in this RFQ, nor has any litigation been related to the provision of planning services. Litigation for the last three years, including the case nature, case description, outcome or projected outcome, and the monetary amount involved, is provided below.

CASE	NATURE AND DESCRIPTION	STATUS AND OUTCOME	AMOUNT
Alex Fuentes Reyes v. CGA	Automobile Accident: Complaint arising from rear-end auto accident	Closed: Settled	\$150,000.00
Leonel Gonzalez v. Geico General Insurance, CGA	Wrongful Death	Closed: Dismissed	Dropped from action with prejudice
Vega v. City of Pembroke Pines, CGA, third-party	Personal Injury: Plaintiff fell due to a hole in the ground at dog park where CGA completed work. The park is owned by the City of Pembroke Pines and maintained by a third-party. CGA tendered matter to third-party maintenance company.	Closed: Settled	\$160,000.00 by third-party maintenance company / \$0.00 paid by CGA
Matter of Valencia Sound Homeowners Association, Inc.	Allegation of Negligence - Services: Construction defect alleged at property where CGA performed survey work. On March 12, 2024, Valencia Sound Homeowners Association, Inc. issued its 558 Notice to a number of entities. On May 8, 2024, the developer, Boynton Beach Associates XXVI, LLP issued a flow-down notice of claim to CGA.	Open: Pending	Unknown: Notice 558 received, currently in pre-litigation phase





CERTIFICATIONS (FLORIDA STATE CERTIFICATE OF GOOD STANDING)

State of Florida Department of State

I certify from the records of this office that CALVIN, GIORDANO & ASSOCIATES, INC. is a corporation organized under the laws of the State of Florida, filed on June 27, 1985.

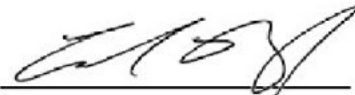
The document number of this corporation is M17373.

I further certify that said corporation has paid all fees due this office through December 31, 2025, that its most recent annual report/uniform business report was filed on March 4, 2025, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Second day of April, 2025*




Secretary of State

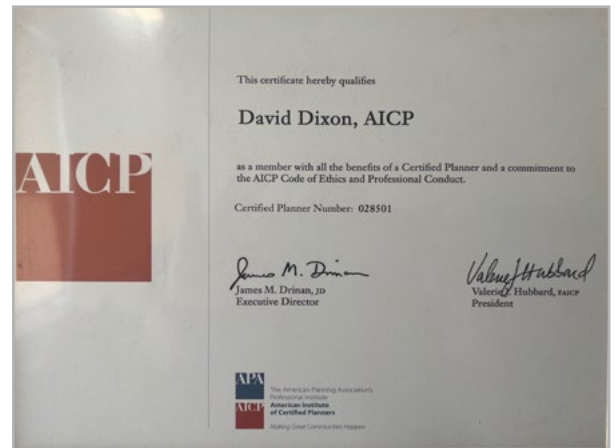
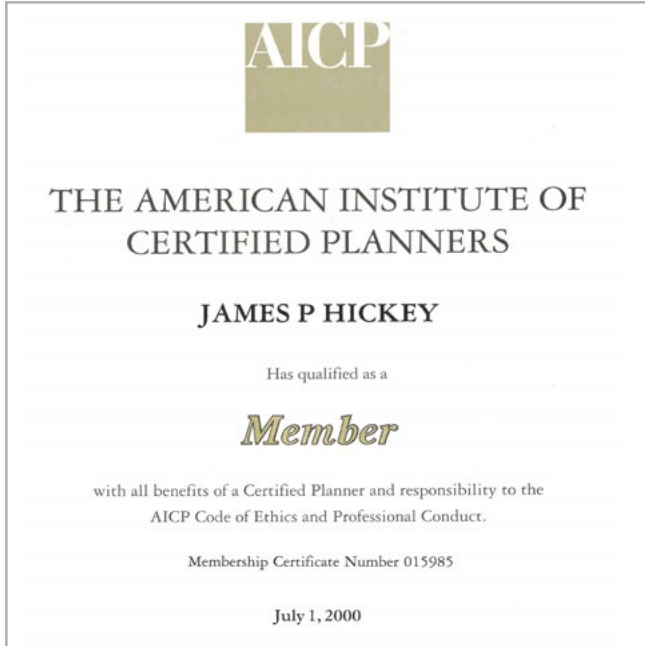
Tracking Number: 2917202680CU

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>



CERTIFICATIONS (STAFF)



AICP
American Institute
of Certified Planners
Creating Great Communities for All

March 11, 2020

Silvia E. Vargas, AICP
6110 SW 62nd Pl
South Miami, FL 33143

Dear Silvia E. Vargas, AICP:

On behalf of the American Institute of Certified Planners, the professional institute of the American Planning Association, we are honored to announce your election to the College of Fellows of AICP. Please accept our congratulations on this well-deserved recognition of your accomplishments and contributions to the planning profession. You will become a Fellow upon your induction during the 2020 Induction Ceremony in Houston on April 26, 2020. After your induction on April 26, you are encouraged to use FAICP after your name. As you know, use of the FAICP designation is permitted as long as you are a member in good standing of APA/AICP.

As you might imagine, the FAICP Selection Committee was charged with a challenging assignment, as reviewing the nominations of so many accomplished planning professionals is a humbling task. In completing our selection, we believe that your planning career represents the qualities that define Fellowship within AICP. We hope that, in accepting this honor as a member of the College of Fellows, you will continue to be actively engaged in advancing the future of the planning profession by serving as a role model and mentor to other planners.

As a member of the 2020 FAICP class, you are invited to be our guest at the Fellows of AICP Induction Ceremony at the 2020 APA National Planning Conference. See attachments for more details.

Again, congratulations on your selection as a Fellow of AICP. We look forward to seeing you in Houston this April.

Warm regards,

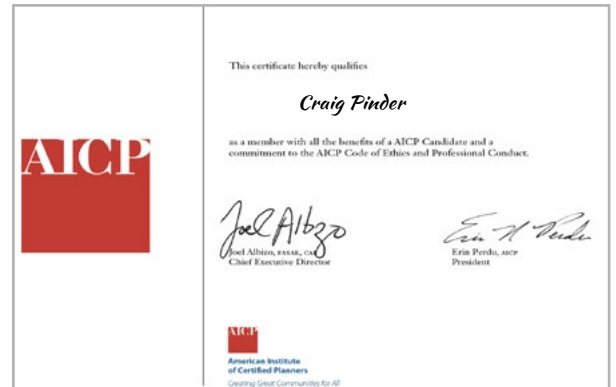
Robert Olshansky, FAICP
Chair, 2020 FAICP Selection Committee

Chicago Office
305 N. Michigan Avenue
Suite 1200
Chicago, IL 60601-5927
p: 312.431.9100
planning.org

Washington D.C. Office
1030 15th Street, NW
Suite 750 West
Washington, DC 20005-1503
p: 202.872.6611

AICP President
Deborah A. Lambos, AICP, PE

Chief Executive Officer
Joel Albrecht, AICP, CLU





OCCUPATIONAL LICENSE

Local Business Tax Receipt

Miami-Dade County Office of The TaxCollector

-THIS IS NOT A BILL - DO NOT PAY

7216234

BUSINESS NAME/LOCATION
CALVIN GIORDANO &
ASSOCIATES INC
2103 CORAL WAY STE 810
MIAMI, FL 33145-2637

RECEIPT NO.
RENEWAL
7500302



OWNER
CALVIN GIORDANO & ASSOCIATES
INC
C/O CHRIS GIORDANO PRFS
Employee(s) 22

SEC. TYPE OF BUSINESS
212 P.A./CORP/PARTNERSHI
P/FIRM
EB514



EXPIRES
SEPTEMBER 30, 2026

Must be displayed at place of business
Pursuant to County Code
Chapter 8A - Art. 9 & 10

**PAYMENT RECEIVED
BY TAX COLLECTOR**
99.00 07/28/2025
PTBTC-25-133279

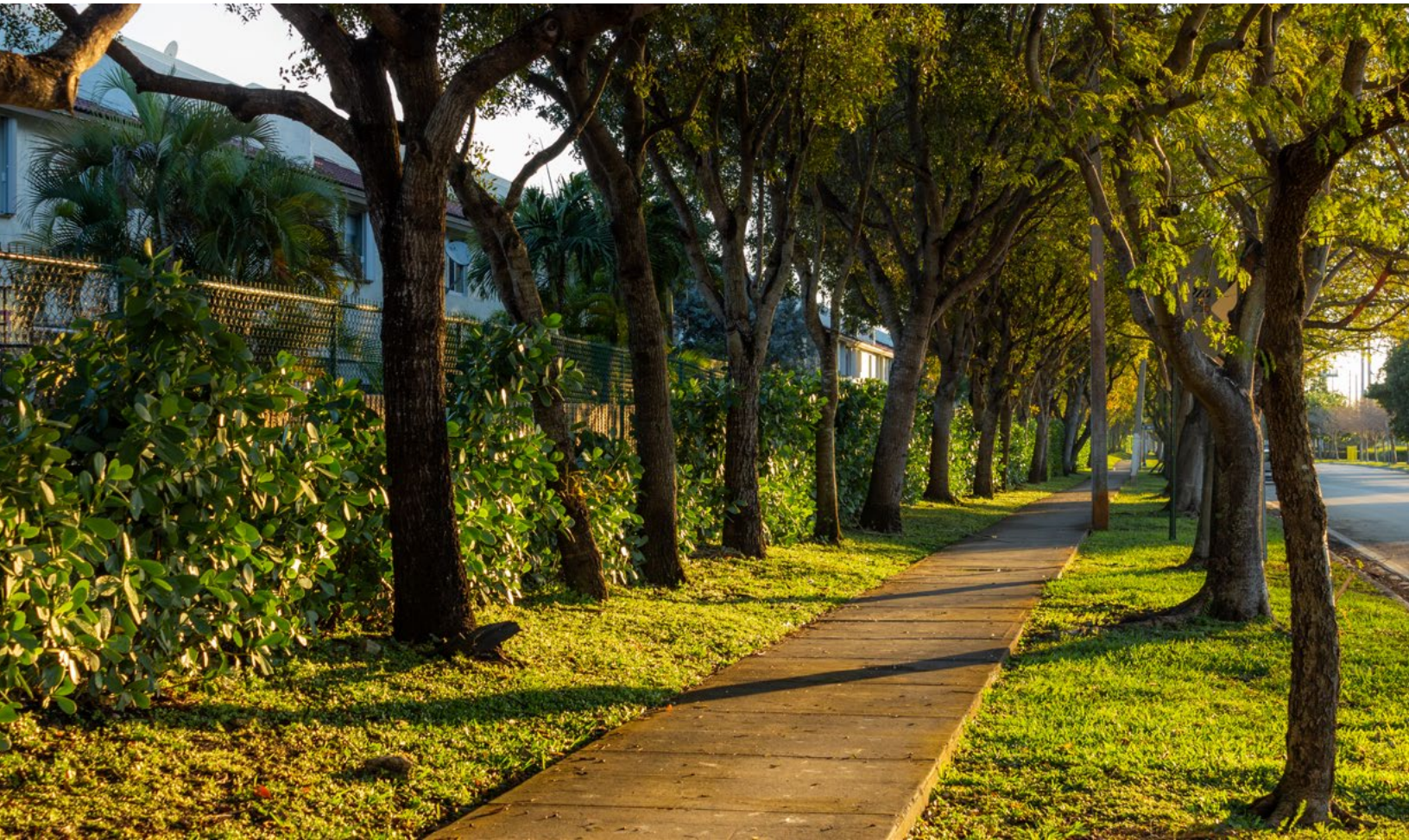


This Local Business Tax Receipt only confirms payment of the Local Business Tax. The Receipt is not a license, permit, or a certification of the holder's qualifications, to do business. Holder must comply with any governmental or nongovernmental regulatory laws and requirements which apply to the business.

The RECEIPT NO. above must be displayed on all commercial vehicles - Miami-Dade Code Sec 8a-276.

For more information, visit mdctaxcollector.gov

APPENDIX



Appendix

1. Insurance
2. Required Form Copies
3. Legal Exceptions



INSURANCE



9850 NW 41st Street
Suite 100
Doral, FL 33178
954-389-1289

3/3/2026

Attn: Insurance Procurement

City of Doral
8401 NW 53 Terrace
Doral, FL 3178

Subject: Calvin, Giordani & Associates, Inc

To Whom it May Concern

This serves to confirm that we are the agent for the client mentioned above. The insurance coverages in place are outlined in our certificate of insurance provided separately.

Please let us know if any additional information is required.

Sincerely,

Eric M. Woodling

Senior Vice President / Commercial Insurance Advisor
C: 727-560-0539 | E: eric.woodling@marshmma.com



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

3/3/2026

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER McGriff Insurance Services LLC 4850 NW 41st Street Suite 100 Doral FL 33178	CONTACT NAME: Lauren Mayer PHONE (A/C, No, Ext): 954-385-6022 FAX (A/C, No): 866-802-8684 E-MAIL ADDRESS: lauren.mayer@marshmma.com														
INSURED Calvin, Giordano & Associates, Inc. 1800 Eller Dr. Suite 600, 114, 501 Fort Lauderdale FL 33316-4208	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <th style="text-align: center;">INSURER(S) AFFORDING COVERAGE</th> <th style="text-align: center;">NAIC #</th> </tr> <tr> <td>INSURER A : Berkshire Hathaway Homestate Ins Co</td> <td style="text-align: center;">20044</td> </tr> <tr> <td>INSURER B : Everest Indemnity Insurance Company</td> <td style="text-align: center;">10851</td> </tr> <tr> <td>INSURER C : Bridgeway Insurance Company</td> <td style="text-align: center;">12489</td> </tr> <tr> <td>INSURER D : Great American E&S Insurance Company</td> <td style="text-align: center;">37532</td> </tr> <tr> <td>INSURER E :</td> <td></td> </tr> <tr> <td>INSURER F :</td> <td></td> </tr> </table>	INSURER(S) AFFORDING COVERAGE	NAIC #	INSURER A : Berkshire Hathaway Homestate Ins Co	20044	INSURER B : Everest Indemnity Insurance Company	10851	INSURER C : Bridgeway Insurance Company	12489	INSURER D : Great American E&S Insurance Company	37532	INSURER E :		INSURER F :	
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INSURER C : Bridgeway Insurance Company	12489														
INSURER D : Great American E&S Insurance Company	37532														
INSURER E :															
INSURER F :															

COVERAGES

CERTIFICATE NUMBER: 1054276305

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
B	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR <input checked="" type="checkbox"/> 10,000 GEN'L AGGREGATE LIMIT APPLIES PER: <input checked="" type="checkbox"/> POLICY <input checked="" type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:	Y	Y	CF3GL00415251	10/3/2025	10/3/2026	EACH OCCURRENCE \$ 1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 300,000 MED EXP (Any one person) \$ 10,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 2,000,000 PRODUCTS - COMP/OP AGG \$ 2,000,000 \$
B	<input checked="" type="checkbox"/> AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> HIRED AUTOS ONLY <input checked="" type="checkbox"/> NON-OWNED AUTOS ONLY	Y	Y	CF3CA00337251	10/3/2025	10/3/2026	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ Excess per occ / agg \$ 1,000,000
C	<input type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR <input checked="" type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED <input checked="" type="checkbox"/> RETENTION \$ -0-	Y	Y	8EA7XL000207904	10/3/2025	10/3/2026	EACH OCCURRENCE \$ 10,000,000 AGGREGATE \$ 10,000,000 \$
A	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below		Y	SAWC666825	5/12/2025	5/12/2026	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTH-ER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000
D	Professional Liability			TER5780118	10/3/2025	10/3/2026	Each Claim/Aggregate 10,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)
 Excess policy # 140002058 effective 10/03/2025 - 10/03/2026 - QBE Ins Corp NAIC #39217 - Limits- \$5,000,000 part of \$10,000,000 Excess of \$5,000,000.
 Crime coverage - Federal Insurance Company, NAIC 20281- Policy #J06767825 effective 10/3/25 - 10/3/26; Limit \$1,000,000 DED \$10,000. Technology Errors & Omissions and Cyber Coverage - Allied World Assurance Company US, Inc. NAIC # 19489 - Policy #03148733 effective 10/3/25 - 10/3/26. Each Claim/AGG \$3,000,000 DED \$100,000.

RE: FRQ No. 2026-04 - General Planning and Zoning Consulting Services.
 The City of Doral, its elected and appointed officials, officers, employees, agents, and volunteers are additional insureds with respects to general and automobile liability, with a written contract. Waiver of Subrogation applies for general and automobile liability and workers compensation in favor of the See Attached...

CERTIFICATE HOLDER

CANCELLATION

City of Doral 8401 NW 53 Terrace Doral FL 33166	<p>SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.</p> <p>AUTHORIZED REPRESENTATIVE </p>
---	--



AGENCY CUSTOMER ID: 132SAFEBLLC

LOC #: _____



ADDITIONAL REMARKS SCHEDULE

Page 1 of 1

AGENCY McGriff Insurance Services LLC		NAMED INSURED Calvin, Giordano & Associates, Inc. 1800 Eller Dr. Suite 600, 114, 501 Fort Lauderdale FL 33316-4208	
POLICY NUMBER		EFFECTIVE DATE:	
CARRIER	NAIC CODE		

ADDITIONAL REMARKS

**THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,
FORM NUMBER: 25 FORM TITLE: CERTIFICATE OF LIABILITY INSURANCE**

additional insured, with a written contract. Coverage is primary and non-contributory in favor of the additional insured. Notice of Cancellation is 30 days, except 10 days for non-payment. Excess policy follows form.



POLICY #CF3GL00415251

COMMERCIAL GENERAL LIABILITY
CG 20 10 04 13

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

**ADDITIONAL INSURED – OWNERS, LESSEES OR
CONTRACTORS – SCHEDULED PERSON OR
ORGANIZATION**

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE PART

SCHEDULE

Name Of Additional Insured Person(s) Or Organization(s)	Location(s) Of Covered Operations
ANY PERSON OR ORGANIZATION THAT ENTERED INTO A WRITTEN CONTRACT WITH THE NAMED INSURED REQUIRING SUCH PERSON(S) OR ORGANIZATION(S) TO BE NAMED AS AN ADDITIONAL INSURED WITH RESPECT TO THE NAMED INSURED'S PERFORMANCE OF OPERATIONS AT ANY LOCATION ON BEHALF OF SUCH PERSON(S) OR ORGANIZATION(S).	

A. Section II – Who Is An Insured is amended to include as an additional insured the person(s) or organization(s) shown in the Schedule, but only with respect to liability for "bodily injury", "property damage" or "personal and advertising injury" caused, in whole or in part, by:

1. Your acts or omissions; or
 2. The acts or omissions of those acting on your behalf;
- in the performance of your ongoing operations for the additional insured(s) at the location(s) designated above.

However:

1. The insurance afforded to such additional insured only applies to the extent permitted by law; and
2. If coverage provided to the additional insured is required by a contract or agreement, the insurance afforded to such additional insured will not be broader than that which you are required by the contract or agreement to provide for such additional insured.



B. With respect to the insurance afforded to these additional insureds, the following additional exclusions apply:

This insurance does not apply to "bodily injury" or "property damage" occurring after:

1. All work, including materials, parts or equipment furnished in connection with such work, on the project (other than service, maintenance or repairs) to be performed by or on behalf of the additional insured(s) at the location of the covered operations has been completed; or
2. That portion of "your work" out of which the injury or damage arises has been put to its intended use by any person or organization other than another contractor or subcontractor engaged in performing operations for a principal as a part of the same project.



POLICY NUMBER:CF3GL00415251

COMMERCIAL GENERAL LIABILITY
CG 20 37 04 13

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

ADDITIONAL INSURED – OWNERS, LESSEES OR CONTRACTORS – COMPLETED OPERATIONS

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE PART
PRODUCTS/COMPLETED OPERATIONS LIABILITY COVERAGE PART

SCHEDULE

Name Of Additional Insured Person(s) Or Organization(s)	Location And Description Of Completed Operations
ANY PERSON OR ORGANIZATION THAT ENTERED INTO A WRITTEN CONTRACT WITH THE NAMED INSURED REQUIRING SUCH PERSON(S) OR ORGANIZATION(S) TO BE INCLUDED AS AN ADDITIONAL INSURED.	ANY LOCATION FOR WHICH THE NAME INSURED'S WORK WAS PERFORMED FOR SUCH PERSON(S) OR ORGANIZATION(S) FOR ANY COMPLETED OPERATIONS.

Information required to complete this Schedule, if not shown above, will be shown in the Declarations.

A. Section II – Who Is An Insured is amended to include as an additional insured the person(s) or organization(s) shown in the Schedule, but only with respect to liability for "bodily injury" or "property damage" caused, in whole or in part, by "your work" at the location designated and described in the Schedule of this endorsement performed for that additional insured and included in the "products-completed operations hazard".

However:

1. The insurance afforded to such additional insured only applies to the extent permitted by law; and

2. If coverage provided to the additional insured is required by a contract or agreement, the insurance afforded to such additional insured will not be broader than that which you are required by the contract or agreement to provide for such additional insured.



B. With respect to the insurance afforded to these additional insureds, the following is added to **Section III – Limits Of Insurance:**

If coverage provided to the additional insured is required by a contract or agreement, the most we will pay on behalf of the additional insured is the amount of insurance:

1. Required by the contract or agreement; or
2. Available under the applicable Limits of Insurance shown in the Declarations;

whichever is less.

This endorsement shall not increase the applicable Limits of Insurance shown in the Declarations.



**COMMERCIAL GENERAL LIABILITY
CG 20 01 12 19**

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

**PRIMARY AND NONCONTRIBUTORY –
OTHER INSURANCE CONDITION**

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE PART
LIQUOR LIABILITY COVERAGE PART
PRODUCTS/COMPLETED OPERATIONS LIABILITY COVERAGE PART

The following is added to the **Other Insurance** Condition and supersedes any provision to the contrary:

Primary And Noncontributory Insurance

This insurance is primary to and will not seek contribution from any other insurance available to an additional insured under your policy provided that:

- (1) The additional insured is a Named Insured under such other insurance; and

- (2) You have agreed in writing in a contract or agreement that this insurance would be primary and would not seek contribution from any other insurance available to the additional insured.



POLICY NUMBER: CF3GL00415251

COMMERCIAL GENERAL LIABILITY
CG 24 04 12 19

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

WAIVER OF TRANSFER OF RIGHTS OF RECOVERY AGAINST OTHERS TO US (WAIVER OF SUBROGATION)

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE PART
ELECTRONIC DATA LIABILITY COVERAGE PART
LIQUOR LIABILITY COVERAGE PART
POLLUTION LIABILITY COVERAGE PART DESIGNATED SITES
POLLUTION LIABILITY LIMITED COVERAGE PART DESIGNATED SITES
PRODUCTS/COMPLETED OPERATIONS LIABILITY COVERAGE PART
RAILROAD PROTECTIVE LIABILITY COVERAGE PART
UNDERGROUND STORAGE TANK POLICY DESIGNATED TANKS

SCHEDULE

Name Of Person(s) Or Organization(s):

ALL PERSONS OR ORGANIZATIONS AS REQUIRED BY WRITTEN CONTRACT WITH THE NAMED INSURED. THE WRITTEN CONTRACT MUST BE SIGNED PRIOR TO THE DATE OF THE "BODILY INJURY", "PROPERTY DAMAGE", OR "PERSONAL AND ADVERTISING INJURY".

Information required to complete this Schedule, if not shown above, will be shown in the Declarations.

The following is added to Paragraph 8. **Transfer Of Rights Of Recovery Against Others To Us** of Section IV – Conditions:

We waive any right of recovery against the person(s) or organization(s) shown in the Schedule above because of payments we make under this Coverage Part. Such waiver by us applies only to the extent that the insured has waived its right of recovery against such person(s) or organization(s) prior to loss. This endorsement applies only to the person(s) or organization(s) shown in the Schedule above.



POLICY NUMBER: CF3CA00337251

COMMERCIAL AUTO
CA 20 48 10 13

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

DESIGNATED INSURED FOR COVERED AUTOS LIABILITY COVERAGE

This endorsement modifies insurance provided under the following:

AUTO DEALERS COVERAGE FORM
BUSINESS AUTO COVERAGE FORM
MOTOR CARRIER COVERAGE FORM

With respect to coverage provided by this endorsement, the provisions of the Coverage Form apply unless modified by this endorsement.

This endorsement identifies person(s) or organization(s) who are "insureds" for Covered Autos Liability Coverage under the Who Is An Insured provision of the Coverage Form. This endorsement does not alter coverage provided in the Coverage Form.

This endorsement changes the policy effective on the inception date of the policy unless another date is indicated below.

<p>Named Insured:</p> <p>Endorsement Effective Date:</p>
--

SCHEDULE

<p>Name Of Person(s) Or Organization(s):</p> <p>ALL PERSONS OR ORGANIZATIONS AS REQUIRED BY WRITTEN CONTRACT WITH THE NAMED INSURED. THE WRITTEN CONTRACT MUST BE SIGNED PRIOR TO THE DATE OF THE "ACCIDENT".</p>
<p>Information required to complete this Schedule, if not shown above, will be shown in the Declarations.</p>

Each person or organization shown in the Schedule is an "insured" for Covered Autos Liability Coverage, but only to the extent that person or organization qualifies as an "insured" under the Who Is An Insured provision contained in Paragraph **A.1.** of Section **II** – Covered Autos Liability Coverage in the Business Auto and Motor Carrier Coverage Forms and Paragraph **D.2.** of Section **I** – Covered Autos Coverages of the Auto Dealers Coverage Form.



CF3CA00337251
COMMERCIAL AUTO
ECA 24 503 02 14

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

**WAIVER OF TRANSFER OF RIGHTS OF RECOVERY
AGAINST OTHERS TO US**

This endorsement modifies insurance provided under the following:

- AUTO DEALERS COVERAGE FORM
- BUSINESS AUTO COVERAGE FORM
- MOTOR CARRIER COVERAGE FORM

SCHEDULE

Name of Person or Organization:

ALL PERSONS OR ORGANIZATIONS AS REQUIRED BY WRITTEN CONTRACT WITH THE NAMED INSURED. THE WRITTEN CONTRACT MUST BE SIGNED PRIOR TO THE DATE OF THE "ACCIDENT".

(If no entry appears above, information required to complete this endorsement will be shown in the Declarations as applicable to this endorsement.)

The **TRANSFER OF RIGHTS OF RECOVERY AGAINST OTHERS TO US** Condition is amended by the addition of the following:

We waive any right of recovery we may have against the person or organization shown in the Schedule above because of payments we make for an "accident" or "loss", provided that you are required under a written agreement to waive your rights of recovery. The written agreement must be made prior to the date of the "accident" or "loss". This waiver applies only to the person or organization shown in the Schedule above.



THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

PRIMARY AND NONCONTRIBUTORY – OTHER INSURANCE CONDITION – BLANKET

This endorsement modifies insurance provided under the following:

BUSINESS AUTO COVERAGE PART

Paragraph **c.** of the **Other Insurance General Condition** is replaced by the following:

- c.** Regardless of the provisions of Paragraph **a.** above, this Coverage Form's Liability Coverage is primary and we will not seek contribution from any other insurance for any liability assumed under an "insured contract" that requires liability to be assumed on a primary noncontributory basis.

Additionally, only the coverage and limit of insurance requirements of the "insured contract" shall apply, and in no event shall those requirements exceed the coverage and limits of insurance provided under this policy.



**WAIVER OF OUR RIGHT TO RECOVER FROM OTHERS ENDORSEMENT-CALIFORNIA
BLANKET BASIS**

We have the right to recover our payments from anyone liable for an injury covered by this policy. We will not enforce our right against the person or organization named in the Schedule. (This agreement applies only to the extent that you perform work under a written contract that requires you to obtain this agreement from us.)

The additional premium for this endorsement shall be calculated by applying a factor of 2% to the total manual premium, with a minimum initial charge of \$350, then applying all other pricing factors for the policy to this calculated charge to derive the final cost of this endorsement.

This agreement shall not operate directly or indirectly to benefit anyone not named in the Schedule.

Schedule

Blanket Waiver

Person/Organization Blanket Waiver – Any person or organization for whom the Named Insured has agreed by written contract to furnish this waiver.

Job Description	Waiver Premium (prior to adjustments)
All CA Operations	3697.00

This endorsement changes the policy to which it is attached and is effective on the date issued unless otherwise stated.
(The information below is required only when this endorsement is issued subsequent to preparation of the policy.)

Endorsement Effective: 05/12/2024

Policy No.: SAWC561586

Endorsement No.:

Insured:

Premium \$

Insurance Company: Berkshire Hathaway Homestate Ins Co

Countersigned by _____



WAIVER OF OUR RIGHT TO RECOVER FROM OTHERS ENDORSEMENT

We have the right to recover our payments from anyone liable for an injury covered by this policy. We will not enforce our right against the person or organization named in the Schedule. (This agreement applies only to the extent that you perform work under a written contract that requires you to obtain this agreement from us.)

This agreement shall not operate directly or indirectly to benefit anyone not named in the Schedule.

Schedule

Blanket Waiver

Person/Organization: Blanket Waiver - Any person or organization for whom the Named Insured has agreed by written contract to furnish this waiver.

Job Description	Waiver Premium
All FL Operations	7,842.00

This endorsement changes the policy to which it is attached and is effective on the date issued unless otherwise stated.
(The information below is required only when this endorsement is issued subsequent to preparation of the policy.)

Endorsement Effective: 05/12/2025 Policy No.: SAWC666825 Endorsement No.:

Insured: Premium \$

Insurance Company: Berkshire Hathaway Homestate Ins Co

WC 00 03 13

Countersigned by _____

(Frl 4-84)



REQUIRED FORMS

BIDDER QUALIFICATION STATEMENT

The Proposer must have been actively engaged in providing general planning and zoning consulting services to local, regional, or state governments within the past five (5) consecutive years

Respondent	Calvin, Giordano & Associates, Inc.
Years in Business	89 years

Reference 1			
Project Name:	General Planning Service		
Description of Services:	CGA has provided professional planning services to the City of Weston since its incorporation in 1996. Services include site plan review, variances, conditional use applications, and future land use map amendments. CGA has prepared all development standards, design guidelines, and land development regulations.		
Budget/Cost:	\$ 398,000.00	Contract Dates:	2001 to Ongoing
Owner/Client Name:	City of Weston	Reference Name:	Denise Barrett-Miller
Reference Phone No.:	954.385.2000	Reference Email:	DBarrett@westonfl.org
Reference 2			
Project Name:	General Planning Consulting Services		
Description of Services:	CGA provides general services for day-to-day planning needs for the City of North Bay Village. Services include Development Review, Long-Range Planning, Public Engagement, and Special Planning and Urban Design Projects.		
Budget/Cost:	\$ 297,685.00	Contract Dates:	2020 to Ongoing
Owner/Client Name:	City of North Bay Village	Reference Name:	Frank Rollason
Reference Phone No.:	305.756.7171 x 24	Reference Email:	VillageManager@nbvillage.com
Reference 3			
Project Name:	General Planning Services, LDR, and Comprehensive Plan Update		
Description of Services:	CGA supports Development Services staff in evaluating site plans, variances, and other development-related applications led Comprehensive Plan ("NoMi Beyond the Centennial") development and updates, and supporting Land Development Regulations updates.		
Budget/Cost:	\$ 280,518.00	Contract Dates:	2022 to Ongoing
Owner/Client Name:	City of North Miami	Reference Name:	Debbie Love, AICP
Reference Phone No.:	954.884.3686	Reference Email:	DLove@northmiamifl.gov

BUSINESS ENTITY AFFIDAVIT
(VENDOR / BIDDER DISCLOSURE)

I, Chris Giordano, President, being first duly sworn state:

The full legal name and business address of the person(s) or entity contracting or transacting business with the City of Doral ("City") are (Post Office addresses are not acceptable), as follows:

65-0013869
 FEDERAL EMPLOYER IDENTIFICATION NUMBER (IF NONE, SOCIAL SECURITY NUMBER)

Calvin, Giordano & Associates, Inc.
 Name of Entity, Individual, Partners, or Corporation

Doing business as, if same as above, leave blank

<u>1800 Eller Drive</u>	<u>Suite 600</u>	<u>Fort Lauderdale</u>	<u>FL</u>	<u>33316</u>
STREET ADDRESS	SUITE	CITY	STATE	ZIP CODE

OWNERSHIP DISCLOSURE AFFIDAVIT

1. If the contact or business transaction is with a corporation, the full legal name and business address shall be provided for each officer and director and each stockholder who holds directly or indirectly five percent (5%) or more of the corporation's stock. If the contract or business transaction is with a trust, the full legal name and address shall be provided for each trustee and each beneficiary. All such names and addresses are (Post Office addresses are not acceptable), as follows:

<u>Full Legal Name</u>	<u>Address</u>	<u>Ownership</u>
<u>Please see attached a listing of officers and directors.</u>		<u>%</u>
<u>Calvin, Giordano & Associates, Inc. is wholly owned by SAFEbuilt, LLC of Loveland, CO.</u>		<u>%</u>
		<u>%</u>

2. The full legal names and business address of any other individual (other than subcontractors, material men, suppliers, laborers, or lenders) who have, or will have, any

interest (legal, equitable, beneficial or otherwise) in the contract or business transaction with the City are (Post Office addresses are not acceptable), as follows:



Signature of Affiant

March 9, 2026

Date

Chris Giordano, President

Printed Name of Affiant

Sworn to and subscribed before me this 9th day of March, 2026.

Personally known ✓ Chris Giordano


OR

Produced identification _____

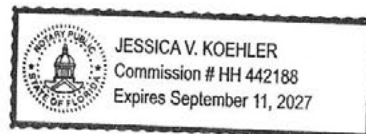
Notary Public-State of Florida

Type of Identification

My commission expires: September 11, 2027



Printed, typed, or stamped commissioned name of Notary Public



2025 FLORIDA PROFIT CORPORATION ANNUAL REPORT

DOCUMENT# M17373

Entity Name: CALVIN, GIORDANO & ASSOCIATES, INC.

Current Principal Place of Business:

1800 ELLER DRIVE, STE 600
FORT LAUDERDALE, FL 33316

Current Mailing Address:

1800 ELLER DRIVE, STE 600
FORT LAUDERDALE, FL 33316 US

FEI Number: 65-0013869

Certificate of Status Desired: No

Name and Address of Current Registered Agent:

C T CORPORATION SYSTEM
1200 SOUTH PINE ISLAND ROAD
PLANTATION, FL 33324 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE:

Electronic Signature of Registered Agent

Date

Officer/Director Detail :

Title DIRECTOR
Name BURKE, ELIZABETH
Address 1800 ELLER DRIVE, STE 600
City-State-Zip: FORT LAUDERDALE FL 33316

Title VICE PRESIDENT AND SECRETARY
Name BURKE, ELIZABETH
Address 1800 ELLER DRIVE, STE 600
City-State-Zip: FORT LAUDERDALE FL 33316

Title DIRECTOR
Name GIORDANO, CHRIS
Address 1800 ELLER DRIVE, STE 600
City-State-Zip: FORT LAUDERDALE FL 33316

Title DIRECTOR
Name MCCURDIE, MICHAEL
Address 1800 ELLER DRIVE, STE 600
City-State-Zip: FORT LAUDERDALE FL 33316

Title DIRECTOR
Name SCHLACHET, LOREN
Address 1800 ELLER DRIVE, STE 600
City-State-Zip: FORT LAUDERDALE FL 33316

Title PRESIDENT AND CHIEF EXECUTIVE
 OFFICER
Name GIORDANO, CHRIS
Address 1800 ELLER DRIVE, STE 600
City-State-Zip: FORT LAUDERDALE FL 33316

Title VP
Name SCHLACHET, LOREN
Address 1800 ELLER DRIVE, STE 600
City-State-Zip: FORT LAUDERDALE FL 33316

Title VICE PRESIDENT OF OPERATIONS
Name MARTINETTI, JENNA
Address 1800 ELLER DRIVE, STE 600
City-State-Zip: FORT LAUDERDALE FL 33316

Continues on page 2

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: ELIZABETH BURKE

VICE PRESIDENT AND
SECRETARY

03/04/2025

Electronic Signature of Signing Officer/Director Detail

Date

Officer/Director Detail Continued :

Title VICE PRESIDENT OF OPERATIONS
Name WATTS, STEVE
Address 1800 ELLER DRIVE, STE 600
City-State-Zip: FORT LAUDERDALE FL 33316

Title VICE PRESIDENT OF OPERATIONS AND ASSISTANT SECRETARY
Name CAUSLEY, MATTHEW
Address 1800 ELLER DRIVE, STE 600
City-State-Zip: FORT LAUDERDALE FL 33316

Title ASSISTANT SECRETARY
Name HOPKINS, DAWN
Address 1800 ELLER DRIVE, STE 600
City-State-Zip: FORT LAUDERDALE FL 33316

Title CHAIRMAN OF THE BOARD
Name EBLIN, MICHAEL
Address 1800 ELLER DRIVE, STE 600
City-State-Zip: FORT LAUDERDALE FL 33316

Title DIRECTOR
Name CAUSLEY, MICHAEL
Address 1800 ELLER DRIVE, STE 600
City-State-Zip: FORT LAUDERDALE FL 33316

Title VICE PRESIDENT AND TREASURER
Name HAYNES, DANIEL
Address 1800 ELLER DRIVE, STE 600
City-State-Zip: FORT LAUDERDALE FL 33316

Title ASSISTANT SECRETARY
Name AIKEN, MICHELLE
Address 1800 ELLER DRIVE, STE 600
City-State-Zip: FORT LAUDERDALE FL 33316

Title VICE PRESIDENT OF OPERATIONS
Name FEOLI, GIANNO
Address 1800 ELLER DRIVE, STE 600
City-State-Zip: FORT LAUDERDALE FL 33316

Title CFO
Name BELL, DAVE
Address 1800 ELLER DRIVE, STE 600
City-State-Zip: FORT LAUDERDALE FL 33316

Title VP
Name STAMBAUGH, DAVID
Address 1800 ELLER DRIVE, STE 600
City-State-Zip: FORT LAUDERDALE FL 33316

CERTIFICATE OF AUTHORITY

STATE OF Florida

SS: COUNTY OF Broward

(IF CORPORATION): I HEREBY CERTIFY that at a meeting of the Board of Directors of Calvin, Giordano & Associates, Inc., a corporation existing under the laws of the State of Florida, held on February 23, 2026, the following resolution was duly passed and adopted:

RESOLVED, that Chris Giordano, President, as President of the Corporation, be and is hereby authorized to execute the bid dated March 11, 2026, to the City of Doral on behalf of this Corporation, and that such execution, attested by the Secretary of the Corporation and with the corporate seal affixed, shall be the official act and deed of this Corporation.

(IF PARTNERSHIP): I HEREBY CERTIFY that at a meeting of the Partners of _____, a partnership existing under the laws of the State of _____, held on _____, 2026, the following resolution was duly passed and adopted:

RESOLVED, that _____, as _____ of the Partnership, be and is hereby authorized to execute the bid dated _____, 2026, to the City of Doral on behalf of this Partnership, and that such execution, attested by _____, shall be the official act and deed of this Partnership.

(IF JOINT VENTURE): I HEREBY CERTIFY that at a meeting of the principals of _____, a corporation existing under the laws of the State of _____, held on _____, 2026, the following resolution was duly passed and adopted:

RESOLVED, that _____ is hereby authorized to execute the proposal of the Joint Venture, dated _____, 2026, to the City of Doral, and to do all acts and deeds necessary on behalf of this Joint Venture in connection therewith.

I further certify that said resolution is now in full force and effect.

IN WITNESS WHEREOF, I have hereunto set my hand this 9 day of March, 2026.

Secretary: *Diana Ybore* (SEAL)

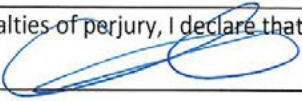
**REQUIRED AFFIDAVIT REGARDING THE USE OF COERCION FOR
LABOR AND SERVICES**

Contractor Name: <u>Calvin, Giordano & Associates, Inc.</u>		
Contractor FEIN: <u>65-0013869</u>		
Contractor's Authorized Representative Name and Title: <u>Chris Giordano, President</u>		
Address: <u>1800 Eller Drive, Suite 600</u>		
City: <u>Fort Lauderdale</u>	State: <u>FL</u>	Zip: <u>33316</u>
Phone Number: <u>954.921.7781</u>		
Email Address: <u>procurement@cgasolutions.com</u>		

Section 787.06(13), Florida Statutes requires all nongovernmental entities executing, renewing, or extending a contract with a governmental entity to provide an affidavit signed by an officer or representative of the nongovernmental entity under penalty of perjury that the nongovernmental entity does not use coercion for labor or services as defined in that statute. The City of Doral, is a governmental entity for purposes of this statute.

As the person authorized to sign on behalf of the Contractor, I certify that the Contractor identified does not:

- Use or threaten to use physical force against any person;
- Restrain, isolate, or confine or threaten to restrain, isolate, or confine any person without lawful authority and against her or his will;
- Use lending or other credit methods to establish a debt by any person when labor or services are pledged as a security for the debt, if the value of the labor or services as reasonably assessed is not applied toward the liquidation of the debt, the length and nature of the labor or services are not respectively limited and defined;
- Destroy, conceal, remove, confiscate, withhold, or possess any actual or purported passport, visa, or other immigration document, or any other actual or purported government identification document, of any person;
- Cause or threaten to cause financial harm to any person;
- Entice or lure any person by fraud or deceit; or
- Provide a controlled substance as outlined in Schedule I or Schedule II of s. 893.03 to any person for the purpose.

Under penalties of perjury, I declare that I have read the foregoing document and the facts stated in it are true.	
By: 	_____
	Authorized Signature
Print Name and Title: <u>Chris Giordano, President</u>	_____
Date: <u>March 9, 2026</u>	_____

CONFLICT OF INTEREST DISCLOSURE

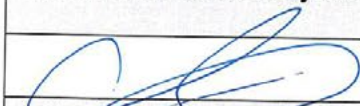
Business Name: Calvin, Giordano & Associates, Inc.
 D.B.A.: _____ Federal I.D. No.: 65-0013869
 Business Address: 1800 Eller Drive, Suite 600
 City: Fort Lauderdale State: FL Zip: 33316

Please note that all business entities interested in or conducting business with the City are subject to comply with the City of Doral's conflict of interest policies as stated within the certification section below. If a vendor has a relationship with a City of Doral official or employee, an immediate family member of a City of Doral official or employee, the vendor shall disclose the information required below.

1. No City official or employee or City employee's immediate family member has an ownership interest in vendor's company or is deriving personal financial gain from this contract.
2. No retired or separated City official or employee who has been retired or separated from the City for less than one (1) year has an ownership interest in vendor's Company.
3. No City employee is contemporaneously employed or prospectively to be employed with the vendor.
4. Vendor hereby declares it has not and will not provide gifts or hospitality of any dollar value or any other gratuities to any City employee or elected official to obtain or maintain a contract.

Conflict of Interest Disclosure*	
Name of City of Doral employees, elected officials, or immediate family members with whom there may be a potential conflict of interest: _____ _____ _____	<input type="checkbox"/> Relationship to employee <input type="checkbox"/> Interest in vendor's company <input type="checkbox"/> Other (please describe below) _____ _____ <input checked="" type="checkbox"/> No Conflict of Interest

**Disclosing a potential conflict of interest does not automatically disqualify vendors. In the event vendors do not disclose potential conflicts of interest and they are detected by the City, vendor will be exempt from doing business with the City.*

I certify that this Conflict-of-Interest Disclosure has been examined by me and that its contents are true and correct to my knowledge and belief and I have the authority to so certify on behalf of the Vendor by my signature below:		
 Signature of Authorized Representative	March 9, 2026 Date	Chris Giordano, President Printed Name of Authorized Representative

LIST OF PROPOSED SUBCONTRACTORS (IF APPLICABLE)

<input checked="" type="checkbox"/>	Subcontractors are allowed for this Contract.
<input type="checkbox"/>	Subcontractors are NOT allowed for this Contract.

The Respondent must list all Proposed Subcontractors to be used on this project if they are awarded the contract.

SCOPE OF USE	SUBCONTRACTOR NAME, ADDRESS, & LICENSE NUMBER
Sustainability/Resilience	Ebenbach Consulting LLC (<i>SunBiz #L19000030728</i>) 31 SE 5th Street, Unit 3110, Miami, FL 33131
Market/Economic Analysis	Lambert Advisory (<i>SunBiz #L99000006187</i>) 100 Biscayne Blvd, Suite 2510, Miami, FL 33132

If, prior to Notice of the Award, the City or the Contractor has a reasonable objection to and refuses to accept any Subcontractor, Supplier, person, or organization listed, the Contractor may, prior to Notice of Award, submit an acceptable substitute without an increase in their bid price.

**SWORN STATEMENT PURSUANT TO SECTION 287.133(3)(A), FLORIDA STATUTES,
ON PUBLIC ENTITY CRIMES**

THIS FORM MUST BE SIGNED AND SWORN TO IN THE PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICIAL AUTHORIZED TO ADMINISTER OATHS.

1. This sworn statement is submitted to the City of Doral
by Chris Giordano, President
[Print individual's name and title]
for Calvin, Giordano & Associates, Inc.
[Print name of submitting sworn statement]
whose business address is 1800 Eller Drive, Suite 600, Fort Lauderdale, FL 33316
and (if applicable) its Federal Employer Identification Number (FEIN) is
65-0013869.
If the entity has no FEIN, include the Social Security Number of the individual signing this
sworn statement: _____
[Social Security Number]

2. I understand that a "public entity crime" as defined in Paragraph Section 287.133 (1)(g),
Florida Statutes, means

a violation of any state or federal law by a person with respect to and directly related to the
transaction of business with any public entity or with an agency or political subdivision of
any other state or of the United States, including, but not limited to, any bid or contract for
goods or services to be provided to any public entity or an agency or political subdivision
of any other state or of the United States and involving antitrust, fraud, theft, bribery,
collusion, racketeering, conspiracy, or material misrepresentation.

3. I understand that "convicted" or "conviction" as defined in Paragraph 287.133 (1)(b),
Florida Statutes, means a finding of guilt or conviction of a public entity crime, with or
without an adjudication of guilt, in any federal or state trial court of record relating to
charges brought by indictment or information after July 1, 1989, as a result of a jury verdict,
non jury trial, or entry of a plea of guilty or nolo contendere.

4. I understand that an "affiliate" as defined in Paragraph 287.133 (1)(a), Florida Statutes,
means:

A predecessor or successor of a person convicted of a public entity crime; or

An entity under the control of any natural person who is active in the management of the
entity and who has been convicted of a public entity crime. The term "affiliate" includes
those officers, directors, executives, partners, shareholders, employees, members, and
agents who are active in the management of an affiliate. The ownership by one person of
shares constituting a controlling interest in another person, or a pooling of equipment or

income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.

5. I understand that a "person" as defined in Paragraph 287.133 (1)(e), Florida Statutes, means any natural person or entity organized under the laws of any state or of the United States with the legal power to enter into a binding contract and which bids or applies to bid on contracts for the provision of goods or services let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an entity.

6. Based on information and belief, the statement, which I have marked below, is true in relation to the entity submitting this sworn statement. [Initial next to statement which applies.]


Neither the entity submitting this sworn statement nor any of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, nor any affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.

The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.

The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or against who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989. However, there has been a subsequent proceeding before a Hearing Officer of the State of Florida, Division of Administrative Hearings and the Final Order entered by the Hearing Officer determined that it was not in the public interest to place the entity submitting this sworn statement on the convicted vendor list. [Attach a copy of the final order]

Required Submission Forms

I UNDERSTAND THAT THE SUBMISSION OF THIS FORM TO THE CONTRACTING OFFICER FOR THE PUBLIC ENTITY IDENTIFIED IN PARAGRAPH 1 (ONE) ABOVE IS FOR THAT PUBLIC ENTITY ONLY AND, THAT THIS FORM IS VALID THROUGH DECEMBER 31 OF THE CALENDAR YEAR IN WHICH IT IS FILED. I ALSO UNDERSTAND THAT I AM REQUIRED TO INFORM THE PUBLIC ENTITY PRIOR TO ENTERING INTO A CONTRACT IN EXCESS OF THE THRESHOLD AMOUNT PROVIDED IN SECTION 287.017, FLORIDA STATUTES FOR CATEGORY TWO OF ANY CHANGE IN THE INFORMATION CONTAINED IN THIS FORM.


[Signature]



Sworn to and subscribed before me this 9th day of March, 2026 personally known Chris Gioedano OR produced identification _____.

Notary Public – State of Florida

My commission expires September 11, 2027

(Type of Identification)

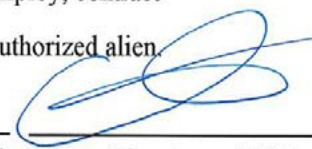
(Printed typed or stamped commission name of notary public.)

**AFFIDAVIT REGARDING UNAUTHORIZED ALIENS UNDER 448.095,
FLORIDA STATUTES**

In compliance with section 2(b)(1) of 448.095, Florida Statutes,
Calvin, Giordano & Associates, Inc.

hereby affirms that it does not employ, contract
with, or subcontract with an unauthorized alien.

Chris Giordano	President	
<u>Printed Name of Affiant</u>	<u>Printed Title of Affiant</u>	<u>Signature of Affiant</u>
Calvin, Giordano & Associates, Inc.		March 9, 2026


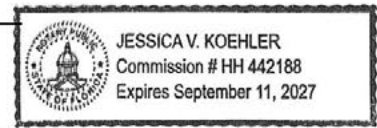
	<u>Name of Entity</u>	<u>Date</u>
	1800 Eller Drive, Suite 600, Fort Lauderdale	FL 33316
	<u>Address of Entity</u>	<u>State Zip Code</u>

Notary Public Information

Notary Public State of Florida County of _____
 Subscribed and sworn to (or affirmed) before me this 9th March day of 2026
 By Chris Giordano

He or she is personally known to me or has produced identification

Type of identification produced _____

	<u>HH442188</u>	
<u>Jessica V. Koehler</u>	<u>September 11, 2027</u>	
<u>Print or Stamp of Notary Public</u>	<u>Expiration Date</u>	<u>Notary Public Seal</u>



LEGAL EXCEPTIONS

CGA's Legal and Contract Team have reviewed the General Terms and Conditions included in the RFQ, and notes the follow exceptions (**green and bold** are additions, and ~~red strikethrough~~ are deletions):

6.2.25. Indemnification

The Successful Respondent granted a Contract with the City as a result of this Solicitation shall indemnify and hold harmless the City, its officers, agents, directors, and employees, from liabilities, damages, losses, and costs, including, but not limited to all reasonable attorney's fees and costs, to the extent caused by the error, omission, negligence, recklessness or intentional misconduct of the Successful Respondent or its agents, employees, or subcontractors or consultants, arising out of or in connection with this Solicitation or the Contract. These indemnifications shall survive the term of the Contract. In the event that any action or proceeding is brought against City by reason of any such claim or demand, the Successful Respondent shall, upon written notice from City, resist and defend such action or proceeding by counsel satisfactory to City **selected from the Successful Respondent's carrier panel counsel**. The Successful Respondent expressly understands and agrees that any insurance protection required by this Contract or otherwise provided by the Successful Respondent shall in no way limit the responsibility to indemnify, keep and save harmless and defend the City or its officers, employees, agents and instrumentalities as herein provided.

[...] Successful Respondent warrants that there has been no violation of copyrights or patent rights in submitting their Response or providing the goods or services requested by this Solicitation. The Successful Respondent shall pay all royalties and assume all costs arising from the use of any invention, design, process, materials, equipment, product, or device which is the subject of patent rights or copyrights. Successful Respondent shall, at its own expense, hold harmless and defend the City against any claim, suit, or proceeding brought against the City which is based upon a claim, whether rightful or otherwise, that the goods or services, or any part thereof, furnished under the contract, constitute an infringement of any patent or copyright of the United States, **with the exception of documents given to the Successful Respondent by the City or third-party authorized by City related to the Services**. The Successful Respondent shall pay all damages and costs awarded against the City.

6.2.42. Termination For Default

If the Successful Respondent defaults in its performance under the Contract and does not cure the default within thirty (30) days after written notice of default, the City Manager may terminate the Contract, in whole or in part, upon written notice without penalty to the City. In such event, the Successful Respondent will be liable for damages including the excess cost of procuring similar supplies or services: provided that if, (1) it is determined for any reason that the Successful Respondent was not in default or (2) the Successful Respondent's failure to perform is without his control, fault or negligence, the termination will be deemed to be a termination for the convenience of the City. **This Agreement may be terminated by the Successful Respondent if City fails to make any undisputed payment to Successful Respondent, in such amounts as are required by this Agreement, within sixty (60) days after such payment is due pursuant to the provisions of this Agreement. In such event, Successful Respondent may, upon seven (7) days' written notice to City, terminate the performance of Services under this Agreement. Unless such payment is thereafter received by Successful Respondent within such seven (7) day period, the termination shall take effect without further notice to City. In the event that Successful Respondent terminates this Agreement, Successful Respondent shall be entitled to compensation, pursuant to the terms and subject to the limitations of this Agreement, only for services rendered as of and including the date of termination.**